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November 13, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under IFRS)

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Listing: Tokyo, Nagoya
Securities code: 7593
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Representative: Takuya Yamazaki, President & CEO
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Scheduled date to file Semi-annual Securities Report: November 16, 2026
Scheduled date to commence dividend payments: December 1, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Amounts are rounded off to the nearest million yen)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes)

	Revenue		Operating profit		Profit before tax		Profit	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	213,560	16.0	8,444	24.6	7,746	20.2	5,091	22.4
September 30, 2025	184,124	8.2	6,777	5.2	6,442	9.2	4,160	12.0

	Profit attributable to owners of parent		Comprehensive income		Basic earnings per share	Diluted earnings per share
Six months ended	Millions of yen	%	Millions of yen	%	Yen	Yen
September 30, 2026	4,463	21.7	6,391	23.7	38.64	–
September 30, 2025	3,666	13.6	5,168	305.7	30.60	–

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets
As of	Millions of yen	Millions of yen	Millions of yen	%
September 30, 2026	303,799	81,511	73,705	24.3
March 31, 2026	303,067	77,941	70,684	23.3

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	–	12.00	–	12.00	24.00
Fiscal year ending March 31, 2027	–	12.00			
Fiscal year ending March 31, 2027 (Forecast)			–	12.00	24.00

Note: Revisions to the forecast of cash dividends most recently announced: No

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes)

	Revenue		Operating profit		Profit before tax		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	400,000	2.9	13,500	22.7	12,000	18.5	7,000	42.9	61.15

Note: Revisions to the forecast of financial results most recently announced: No

*** Notes**

(1) Significant changes in the scope of consolidation during the period: No

(2) Changes in accounting policies and changes in accounting estimates

(i) Changes in accounting policies required by IFRS: No

(ii) Changes in accounting policies due to other reasons: No

(iii) Changes in accounting estimates: No

(3) Number of issued shares (ordinary shares)

(i) Total number of issued shares at end of period (including treasury shares)

As of September 30, 2026	122,581,034 shares
As of March 31, 2026	122,581,034 shares

(ii) Number of treasury shares at end of period

As of September 30, 2026	9,122,710 shares
As of March 31, 2026	6,325,865 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	115,493,075 shares
Six months ended September 30, 2025	119,797,486 shares

* The Japanese-language originals of semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable by the Company. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual business and other results may differ substantially due to various factors. For the suppositions that form the assumptions for the forecast of financial results and cautions concerning the use thereof, please refer to the section of “(4) Explanation of consolidated earnings forecasts and other forward-looking statements” of “1. Overview of Operating Results” on page 4 of the attached material.

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1. Overview of operating results

(1) Overview of operating results for the period

Forward-looking statements in this document are based on judgments made by the Group (the Company and its consolidated subsidiaries) as of September 30, 2026.

New car sales in Japanese market during the six months ended September 30, 2026 were 105.1% year on year, partly due to some vehicle registrations being postponed until after April in anticipation of the abolition of the environmental performance levy at the end of March 2026.

In this environment, as for sales performance in Japan for the Automobile Sales-Related Business, which is the core business of the Group, new car sales for Honda vehicles and Nissan vehicles for the six months ended September 30, 2026 exceeded the same period of the previous fiscal year. In addition, used car sales in Japan performed well, leading to an increase in car sales. Regarding sales outside Japan, new car sales and used car sales both increased. As a result, the entire Group's total car sales, both new and used increased by 4,896 vehicles to 54,062 vehicles (110.0% YoY).

In the Housing-Related Business, efforts were made to secure revenue despite persistently high land and construction material prices and rising labor costs, resulting in a steady overall business performance.

As a result, consolidated results for the six months ended September 30, 2026 include record high revenue of ¥213,560 million (116.0% YoY), and also record high operating profit of ¥8,444 million (124.6% YoY), profit before tax of ¥7,746 million (120.2% YoY), and profit attributable to owners of parent of ¥4,463 million (121.7% YoY).

Business overview by segment

[Automobile Sales-Related Business]

In the new cars segment, the Group sold 3,195 Honda vehicles (105.5% YoY) and 6,995 Nissan vehicles (109.9% YoY) in Japan, both exceeding the same period of the previous fiscal year. Additionally, car sales outside Japan increased to 14,162 vehicles (112.8% YoY), led by dealers in Spain. The total new car sales for the entire Group were 26,603 vehicles (108.4% YoY), exceeding the same period of the previous fiscal year and leading to year-on-year increases in revenue and profit.

In the used cars segment, the number of exports was 3,405 vehicles (121.7% YoY), significantly exceeding the same period of the previous fiscal year; used car sales in both Japan and outside Japan performed well. The total used car sales for the entire Group, including the Japanese market and markets outside Japan, were 27,459 vehicles (111.6% YoY), exceeding the same period of the previous fiscal year and leading to year-on-year increases in revenue and profit.

In the services segment, the Group made efforts to secure sales of JCI and other inspection services, repairs, and fee generating services. The segment recorded revenue of ¥32,165 million (111.9% YoY), and gross profit of ¥10,864 million (113.4% YoY), posting year-on-year increases in revenue and profit.

In the car rentals segment, the Group promoted new store openings for both directly owned and franchise stores. The segment recorded revenue of ¥11,079 million (107.3% YoY), and gross profit of ¥3,454 million (105.7% YoY), posting year-on-year increases in revenue and profit.

As a result, the Automobile Sales-Related Business recorded revenue of ¥197,052 million (115.8% YoY) and operating profit of ¥6,240 million (114.3% YoY).

[Housing-Related Business]

In the condominium segment, the number of new visitors exceeded that of the same period of the previous fiscal year. A total of 102 new and existing units were sold (80 units in the same period of the

previous fiscal year), and 97 units were delivered (49 units in the same period of the previous fiscal year), both exceeding the previous fiscal year's level.

In the detached housing segment, although the Group sold 157 units (168 units in the same period of the previous fiscal year), which was below the previous fiscal year's level, 182 units were delivered (175 units in the same period of the previous fiscal year), exceeding the previous fiscal year's level.

In the custom construction segment, the Group continued to handle construction projects for automotive dealerships, used car sales stores, and other commercial facilities, as well as condominiums, among others.

As a result, the Housing-Related Business recorded revenue of ¥16,403 million (117.7% YoY) and operating profit of ¥1,290 million (144.2% YoY).

(2) Overview of financial position for the period

The balance of total assets as of September 30, 2026 was ¥303,799 million, an increase of ¥732 million from ¥303,067 million as of March 31, 2026. Current assets were ¥142,978 million, a decrease of ¥4,563 million. This was mainly due to decreases in trade and other receivables (¥771 million) and inventories (¥2,948 million). Non-current assets were ¥160,821 million, an increase of ¥5,296 million. This was mainly due to increases in property, plant and equipment (¥1,801 million) and other financial assets (¥3,351 million).

Total liabilities were ¥222,288 million, a decrease of ¥2,838 million from ¥225,126 million as of March 31, 2026. Current liabilities were ¥152,954 million, a decrease of ¥5,095 million. This was mainly due to decreases in bonds and borrowings (¥3,808 million) and trade and other payables (¥1,783 million). Non-current liabilities were ¥69,334 million, an increase of ¥2,257 million. This was mainly due to an increase in bonds and borrowings (¥2,878 million).

Total equity was ¥81,511 million, an increase of ¥3,570 million from ¥77,941 million as of March 31, 2026.

(3) Overview of cash flows

As of September 30, 2026, cash and cash equivalents ("cash") were ¥12,815 million, a decrease of ¥750 million from March 31, 2026. The cash flow status and the factors affecting each cash flow for the six months ended September 30, 2026 are as follows:

(i) Cash flows from operating activities

Net cash provided by operating activities was ¥18,183 million, an increase of ¥9,302 million year on year (a cash inflow of ¥8,881 million in the same period of the previous fiscal year). The main factors increasing cash inflows were related to the following accounts: increase (decrease) in trade payables, profit before tax and decrease (increase) in inventories. The main factors decreasing cash inflows were related to the following accounts: income taxes paid and interest paid.

(ii) Cash flows from investing activities

Net cash used in investing activities was ¥7,270 million, an increase of ¥3,256 million year on year (a cash outflow of ¥4,014 million in the same period of the previous fiscal year). The main factors increasing cash outflows were related to the following accounts: purchase of property, plant and equipment and payments for acquisition of subsidiaries. The main factor decreasing outflows was related to the following account: purchase of intangible assets.

(iii) Cash flows from financing activities

Net cash used in financing activities was ¥11,665 million, an increase of ¥6,280 million year on year (a cash outflow of ¥5,385 million in the same period of the previous fiscal year). The main factors

increasing cash outflows were related to the following accounts: net increase (decrease) in short-term borrowings and repayments of lease liabilities. The main factors decreasing cash outflows were related to the following accounts: payments for acquisition of interests in subsidiaries from non-controlling interests and purchase of treasury shares.

(4) Explanation of consolidated earnings forecasts and other forward-looking statements

There have been no changes to the consolidated earnings forecasts for the fiscal year ending March 31, 2027, from the “Consolidated Financial Results” released on May 15, 2026.

2. Condensed semi-annual consolidated financial statements and significant notes thereto

(1) Condensed semi-annual consolidated statement of financial position

	As of March 31, 2026	As of September 30, 2026
	Millions of yen	Millions of yen
Assets		
Current assets		
Cash and cash equivalents	13,565	12,815
Trade and other receivables	36,770	35,999
Other financial assets	240	232
Inventories	87,643	84,695
Other current assets	9,324	9,238
Total current assets	147,541	142,978
Non-current assets		
Property, plant and equipment	103,843	105,644
Goodwill	13,522	13,432
Intangible assets	978	957
Investment property	7,079	7,454
Investments accounted for using equity method	5,043	5,102
Other financial assets	23,072	26,423
Deferred tax assets	1,824	1,655
Other non-current assets	164	153
Total non-current assets	155,525	160,821
Total assets	303,067	303,799

	As of March 31, 2026	As of September 30, 2026
	Millions of yen	Millions of yen
Liabilities and equity		
Liabilities		
Current liabilities		
Bonds and borrowings	58,134	54,327
Trade and other payables	68,728	66,944
Other financial liabilities	10,878	11,163
Income taxes payable	2,573	2,476
Contract liabilities	13,521	13,393
Other current liabilities	4,214	4,651
Total current liabilities	158,049	152,954
Non-current liabilities		
Bonds and borrowings	28,787	31,665
Other financial liabilities	30,894	29,214
Provisions	1,198	1,248
Deferred tax liabilities	5,021	5,817
Other non-current liabilities	1,177	1,389
Total non-current liabilities	67,077	69,334
Total liabilities	225,126	222,288
Equity		
Share capital	5,100	5,100
Capital surplus	3,995	3,995
Treasury shares	(2,970)	(4,330)
Other components of equity	5,397	5,094
Retained earnings	59,161	63,845
Total equity attributable to owners of parent	70,684	73,705
Non-controlling interests	7,257	7,807
Total equity	77,941	81,511
Total liabilities and equity	303,067	303,799

(2) Condensed semi-annual consolidated statement of profit or loss and condensed semi-annual consolidated statement of comprehensive income

Condensed semi-annual consolidated statement of profit or loss

	Six months ended September 30, 2025	Six months ended September 30, 2026
	Millions of yen	Millions of yen
Revenue	184,124	213,560
Cost of sales	155,143	179,766
Gross profit	28,981	33,795
Selling, general and administrative expenses	22,672	25,545
Other income	865	343
Other expenses	398	149
Operating profit	6,777	8,444
Finance income	528	567
Finance costs	963	1,406
Share of profit of investments accounted for using equity method	100	141
Profit before tax	6,442	7,746
Income tax expense	2,282	2,654
Profit	4,160	5,091
Profit attributable to		
Owners of parent	3,666	4,463
Non-controlling interests	494	628
Profit	4,160	5,091
Earnings per share		
Basic earnings per share (Yen)	30.60	38.64
Diluted earnings per share (Yen)	–	–

Condensed semi-annual consolidated statement of comprehensive income

	Six months ended September 30, 2025	Six months ended September 30, 2026
	Millions of yen	Millions of yen
Profit	4,160	5,091
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Financial assets measured at fair value through other comprehensive income	138	1,613
Share of other comprehensive income of investments accounted for using equity method	25	10
Total of items that will not be reclassified to profit or loss	163	1,623
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	847	(311)
Share of other comprehensive income of investments accounted for using equity method	(2)	(11)
Total of items that may be reclassified to profit or loss	845	(323)
Other comprehensive income, net of tax	1,008	1,300
Comprehensive income	5,168	6,391
Comprehensive income attributable to		
Owners of parent	4,599	5,776
Non-controlling interests	569	615
Comprehensive income	5,168	6,391

(3) Condensed semi-annual consolidated statement of changes in equity

Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

	Equity attributable to owners of parent				
				Other components of equity	
	Share capital	Capital surplus	Treasury shares	Exchange differences on translation of foreign operations	Financial assets measured at fair value through other comprehensive income
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Balance at April 1, 2025	5,100	4,029	(667)	3,582	–
Profit					
Other comprehensive income				779	154
Total comprehensive income	–	–	–	779	154
Changes in ownership interest in subsidiaries		(7)		13	
Purchase of treasury shares		(0)	(2,302)		
Acquisition of treasury shares in subsidiaries		(0)			
Transfer to retained earnings					(154)
Dividends					
Total transactions with owners	–	(7)	(2,302)	13	(154)
Balance at September 30, 2025	5,100	4,022	(2,970)	4,375	–

	Equity attributable to owners of parent			Non-controlling interests	Total
	Other components of equity	Retained earnings	Total		
	Total				
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Balance at April 1, 2025	3,582	59,200	71,244	9,163	80,407
Profit	–	3,666	3,666	494	4,160
Other comprehensive income	933		933	74	1,008
Total comprehensive income	933	3,666	4,599	569	5,168
Changes in ownership interest in subsidiaries	13		6	(2,955)	(2,949)
Purchase of treasury shares	–		(2,302)		(2,302)
Acquisition of treasury shares in subsidiaries	–		(0)	(0)	(0)
Transfer to retained earnings	(154)	154	–		–
Dividends	–	(1,452)	(1,452)	(73)	(1,525)
Total transactions with owners	(140)	(1,298)	(3,749)	(3,028)	(6,776)
Balance at September 30, 2025	4,375	61,567	72,094	6,704	78,798

Six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

	Equity attributable to owners of parent				
				Other components of equity	
	Share capital	Capital surplus	Treasury shares	Exchange differences on translation of foreign operations	Financial assets measured at fair value through other comprehensive income
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Balance at April 1, 2026	5,100	3,995	(2,970)	5,397	–
Profit					
Other comprehensive income				(303)	1,616
Total comprehensive income	–	–	–	(303)	1,616
Purchase of treasury shares			(1,386)		
Disposal of treasury shares		0	25		
Acquisition of treasury shares in subsidiaries		0			
Transfer to retained earnings					(1,616)
Dividends					
Total transactions with owners	–	0	(1,360)	–	(1,616)
Balance at September 30, 2026	5,100	3,995	(4,330)	5,094	–

	Equity attributable to owners of parent			Non-controlling interests	Total
	Other components of equity	Retained earnings	Total		
	Total				
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Balance at April 1, 2026	5,397	59,161	70,684	7,257	77,941
Profit	–	4,463	4,463	628	5,091
Other comprehensive income	1,314		1,314	(14)	1,300
Total comprehensive income	1,314	4,463	5,776	615	6,391
Purchase of treasury shares	–		(1,386)		(1,386)
Disposal of treasury shares	–		26		26
Acquisition of treasury shares in subsidiaries	–		0	(0)	(0)
Transfer to retained earnings	(1,616)	1,616	–		–
Dividends	–	(1,395)	(1,395)	(66)	(1,461)
Total transactions with owners	(1,616)	221	(2,755)	(66)	(2,821)
Balance at September 30, 2026	5,094	63,845	73,705	7,807	81,511

(4) Condensed semi-annual consolidated statement of cash flows

	Six months ended September 30, 2025	Six months ended September 30, 2026
	Millions of yen	Millions of yen
Cash flows from operating activities		
Profit before tax	6,442	7,746
Depreciation and amortization	8,048	8,835
Impairment losses	14	–
Interest and dividend income	(370)	(563)
Interest expenses	949	1,306
Foreign exchange loss (gain)	(145)	72
Share of loss (profit) of investments accounted for using equity method	(100)	(141)
Loss (gain) on sale of fixed assets	(35)	6
Loss on retirement of fixed assets	25	44
Decrease (increase) in trade receivables	2,521	2,947
Decrease (increase) in inventories	2,691	4,235
Increase (decrease) in trade payables	(6,558)	(2,044)
Increase (decrease) in contract liabilities	(1,409)	(644)
Increase (decrease) in accrued consumption taxes	613	819
Other	(1,441)	(993)
Subtotal	11,244	21,623
Interest and dividends received	431	628
Interest paid	(966)	(1,289)
Income taxes refund (paid)	(1,828)	(2,779)
Net cash provided by (used in) operating activities	8,881	18,183
Cash flows from investing activities		
Payments into time deposits	(27)	(32)
Proceeds from withdrawal of time deposits	143	48
Purchase of property, plant and equipment	(5,642)	(8,021)
Proceeds from sale of property, plant and equipment	2,022	2,071
Purchase of intangible assets	(380)	(67)
Purchase of investment securities	(1)	(0)
Proceeds from sale of investment securities	242	4
Proceeds (payments) from (for) acquisition of subsidiaries	(327)	(1,151)
Payments for loans receivable	(10)	(111)
Collection of loans receivable	51	72
Payments of leasehold and guarantee deposits	(154)	(140)
Proceeds from refund of leasehold and guarantee deposits	74	51
Other	(6)	5
Net cash provided by (used in) investing activities	(4,014)	(7,270)

	Six months ended September 30, 2025	Six months ended September 30, 2026
	Millions of yen	Millions of yen
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	3,187	(6,905)
Proceeds from long-term borrowings	11,190	11,216
Repayments of long-term borrowings	(5,734)	(5,670)
Redemption of bonds	(102)	(65)
Purchase of treasury shares	(2,302)	(1,386)
Proceeds from sale of treasury shares	–	26
Payments for acquisition of treasury shares in subsidiaries	(0)	(0)
Dividends paid	(1,452)	(1,395)
Dividends paid to non-controlling interests	(73)	(66)
Payments for acquisition of interests in subsidiaries from non-controlling interests	(2,949)	–
Repayments of lease liabilities	(7,096)	(7,418)
Other	(53)	(3)
Net cash provided by (used in) financing activities	(5,385)	(11,665)
Effect of exchange rate changes on cash and cash equivalents	217	3
Net increase (decrease) in cash and cash equivalents	(301)	(750)
Cash and cash equivalents at beginning of period	14,643	13,565
Cash and cash equivalents at end of period	14,342	12,815

(5) Notes on condensed semi-annual consolidated financial statements

Notes on premise of going concern

Not applicable.

Segment information

(1) Information of revenue and profit (loss) for each reportable segment

Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

	Reportable segments		Other (Note 1)	Total	Adjustments (Note 2)	Consolidated
	Automobile Sales-Related Business	Housing-Related Business				
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Revenue						
Revenue from external customers	170,098	13,934	93	184,124	–	184,124
Intersegment revenue or transfers	29	478	1,080	1,587	(1,587)	–
Total	170,127	14,412	1,173	185,712	(1,587)	184,124
Segment profit	5,458	895	404	6,756	20	6,777
Finance income						528
Finance costs						963
Share of profit of investments accounted for using equity method						100
Profit before tax						6,442

Notes: 1. "Other" consists primarily of management departments of the entire Group.

2. The adjustments of segment profit of ¥20 million represent the elimination of intersegment transactions.

Six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

	Reportable segments		Other (Note 1)	Total	Adjustments (Note 2)	Consolidated
	Automobile Sales-Related Business	Housing-Related Business				
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Revenue						
Revenue from external customers	197,052	16,403	106	213,560	–	213,560
Intersegment revenue or transfers	35	493	1,559	2,087	(2,087)	–
Total	197,087	16,895	1,665	215,647	(2,087)	213,560
Segment profit	6,240	1,290	901	8,431	13	8,444
Finance income						567
Finance costs						1,406
Share of profit of investments accounted for using equity method						141
Profit before tax						7,746

Notes: 1. "Other" consists primarily of management departments of the entire Group.

2. The adjustments of segment profit of ¥13 million represent the elimination of intersegment transactions.

(2) Information related to products and services

Revenue from external customers by product and service is as follows:

	Six months ended September 30, 2025	Six months ended September 30, 2026
	Millions of yen	Millions of yen
New cars	87,533	102,653
Used cars	43,507	51,155
Services	28,327	31,700
Car rentals	10,322	11,079
Housing	13,934	16,403
Other	501	571
Total	184,124	213,560

(3) Geographical information

The breakdown of revenue by geographical area is as follows:

Revenue from external customers

	Six months ended September 30, 2025	Six months ended September 30, 2026
	Millions of yen	Millions of yen
Japan	97,628	107,196
Africa	7,418	7,906
North, Central and South America	287	316
Oceania	2,253	2,356
Europe	75,667	95,361
Asia	872	426
Total	184,124	213,560

Note: Revenues are classified based on the location of the sales destination.

(4) Information about major customers

Disclosures are omitted as there are no external customers that account for 10% or more of the revenue in the condensed semi-annual consolidated statement of profit or loss.

Significant events after reporting period

Not applicable.