

VT HOLDINGS CO., LTD.

Not Salas

(TOKYO: 7593) Consolidated

Publisher: KCR Inc. Telephone number +81-6-6965-6100 Supervision analyst Yojiro Kindaichi

Basic
Information

Date of Announcement	Zip Code			Address	Telephone Number		
27-Sep-16	460-0003	3-10-	-32, Nishik	i, Naka-ku, Nagoya, A	ichi	+81-52-20	3-9500
[Established]	Mar-83	[Industry]	Retail	[Fiscal Year End]	Mar. 31		
[Representative]	Kazuho Takahashi	[Date of Birth]	18-Jan-53	[Officer Responsible for Disclosure]	Managing	Director Ichiro	<u>Yamauchi</u>
[Complimentary Goods for Shareholders]	YES	_	YEN(estimate)	[Trading Unit (share)]	100	[Market Value (million yen)]	58,735
[Dividend Yield]	3.3	%		[Interim Dividends]	YES		
[Shareholder Yield]	_	%		[Up/Down Ratio (high price)]	-43.4	[PER Estimate]	15.2
[Real Yield]	_	%		[Up/Down Ratio (low price)]	492.8	[PBR (x)]	1.84

Company Features VT Holdings Co, Ltd specializes in the automobile dealer business focusing on Honda and Nissan. The company adopts a growth strategy through M&A activities and stock-type business model.

Ordinant Income

Settlement of Accounts
Information

Opinion

	Net Sales		Ordinary inc	ome	Larrings	Dividends per	Orumary
Settlement Period	(Growth Rate)		(Growth Rat	te)	per Share	Share	Income
	(JPY 1 Million)		(JPY 1 Millio	on)	(JPY)	(JPY)	Margin
FY3/13	118,317		7,659		44.9	10.0	6.5%
FY3/14	132,682	12.1%	9,976	30.3%	46.3	12.3	7.5%
FY3/15	136,376	2.8%	7,434	-25.5%	39.4	14.0	5.5%
FY3/16	146,468	7.4%	7,603	2.3%	34.8	18.0	5.2%
FY3/17* KCR	168,438	15.0%	7,580	-0.3%	38.1	16.0	4.5%
FY3/18* KCR	185 282	10.0%	10 191	34 4%	50.2	20.0	5.5%

Investment

*KCR Estimate

Overall Rating

+2 BUY



Target Share Price

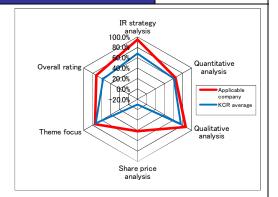
One you one

664 YEN

Current Share Price

492 YEN

KCR Inc. assigns an overall rating of +2 (BUY) to VT Holdings Co., Ltd. (TOKYO: 7593) and continues its buy recommendation (which is given to a share whose price is expected to outperform the current one by 10% within a year).KCR Inc. made the overall rating decision considering that the company is rated 3.9% above the KCR average in quantitative analysis and 10.9% above average in qualitative analysis. The company's share price has been hovering 51.7% below the average price while the company's IR strategy is 27.0% above average. Meanwhile, the company's theme focus is 2.0% above average. Considering that the company's overall rating is 15.0% above average, KCR Inc. sets a target price of 664 yen.



	IR strategy analysis	Quantitative analysis	Qualitative analysis	Share price analysis	Theme focus	Overall rating
Applicable company	95.0%	63.9%	86.8%	41.5%	75.0%	72.2%
KCR average	68.0%	60.0%	75.9%	-10.2%	73.0%	57.2%
Difference	27.0%	3.9%	10.9%	51.7%	2.0%	15.0%

27-Sep-16

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VT HOLDINGS CO., LTD.

[Company Features]

7593

[Stock Code] [Industry] [Market Division] [Fiscal Year End] TOKYO Mar. 31

[Share Price]

adopts a growth strategy through M&A activities and stock-type business model.

492 YEN

(TOKYO: 7593) Consolidated [Market Value] 58,735 million yen

Overall Rating +2 BUY

VT Holdings Co, Ltd specializes in the automobile dealer business focusing on Honda and Nissan. The company

Last Rating +2 BUY 664















		Three	-Month Inde	x Compariso	n(JQ)				Three-Month Chart	
Quantitative	Analysis Rati	ng					Overall Rating ★★★	Chart & Th	eme focus	
Profitability	Efficiency	Safety	Growth	Productivity	Quantitative Analysis	Expert's Perspective	3.2	Evaluation Index		Total
***	***	***	***	****	***	***	Evaluation Index	75.0%	4 Index Overall Rating	Evaluation Index
3.0	3.0	3.0	2.7	4.3	3.2	3.2	63.9%		***	72.2%
Qualitative A				00.0%			00.0%		^^^	12.2/0
Overall rat					****					
Strategy ra					****		Consistency		★★★★ Cost leadership strategy	83. 3% ★★★★★
Threat of ne	w entrants			82. 5%	****		Important point	100.0%	★★★★ Differentiation strategy	77. 3% ★★★★
Intensity of	competitiv	e rivalry		66. 7%	****		Planning ability	90.0%	★★★★ Concentration strategy	100.0% ★★★★★
Threat of su	bstitute pr	oducts or servi	ces	100.0%	****		Purposefulness	100.0%	★★★★ Cost leadership strategy risk	80.0% ****
Bargaining p				72. 2%	****		Top Management		★★★★ Differentiation strategy risk	66.7% ★★★★
Bargaining p	ower of sup	oliers		64. 3%	****		Company analysis	95.8%	★★★★ Concentration strategy risk	100.0% ★★★★★

Share price rating	(Peer company estimate)		(Peer compa	(Peer company estimate)		AQ estimate)	Share Price
Theoretical Stock Price	PSR Ap	proach	PER	&PBR	PI	ER&PBR	Overall Rating
****	****		**	****		***	****
-35.0%	-64	.6%	-3	9.6%		21.7%	-41.5%
Reference Stock Prices	35%zone	50%zone	100%zone	150%zone	200%zone		Comments
(JPY)	664	738	984	1,230	1,476		The KCR overall
Reference Market Value	20%zone	50%zone	100%zone	200%zone		-	quantitative, qual
(JPY 1 Million)	70,482.6	88,103.2	117,470.9	176,206.4	_		percentage to co
							charts and theme
							scale of 1 to 5. K

IR Strategy Analysis	Total	Evaluation
	Score	Index
****	285	95.0%

CR overall rating report summarizes the results of IR strategy, itative, qualitative and share price analyses, gives a total evaluation index ntage to companies by taking their overall scores, balance, share price and theme focus into consideration, and finally rates companies on a of 1 to 5. KCR Inc. sets target share prices of companies in an nvestment opinion report.

Vie	ewpoint %The term of	f validity:1year		
	Rating	Total Evaluation Index		
+	1 Strong Buy	80%~100%~	Upside potential is 20% or more within a year.	****
+	2 Buy	60%~80%	Upside potential is 10% or more within a year.	***
+:	3 Neutral	40%~60%	Upside potential is less than 10% or downside is less than 10% within a year	***
+4	4 Sell	20%~40%	Downside potential is 20% or more within a year	**
+	5 Strong Sell	~0%~20%	Downside potential is 11% or more within a year	*



VT HOLDINGS CO.. LTD

(TOKYO: 7593) Consolidated

Ongoing Growth through M&A as an Auto Dealer Holding Company

Company Profile and History

VT Holdings Co., Ltd., is an auto dealer holding company located in Aichi Prefecture. Operating mainly as an auto dealer handling Nissan and Honda vehicles, the Group is engaged in auto-related businesses including used car exports and rental cars.

VT Holdings' core growth strategy is M&A. The goal of the company's listing was to engage in M&A to achieve growth. The year after listing and every year since, they have engaged in M&A boasting an extremely high growth rate.

Approximately 60% of overall net sales comes from VT Holdings' six main subsidiaries: Honda Cars Tokai, Nagano Nissan Auto Sales, Shizuoka Nissan Auto Sales, Mikawa Nissan Auto Sales, Nissan Satio Saitama, and Nissan Satio Nara, approximately 46% of which was from Nissan-affiliated dealers. In recent years, the company is focusing efforts on overseas M&A, acquiring Scotts Motors Artarmon (Australia) in October 2014 and Griffin Mill Garages (England) in December that same year. The company also acquired shares in Wessex Garages Holdings (England) in May 2016, with the most recent overseas net sales ratio indicating rapid growth up to approximately 25%. In April 2016, VT Holdings also began handling the BMW brand as the result of a business transfer of an official BMW dealership in Shizuoka Prefecture.

In addition to auto dealer businesses, VT Holdings operates Trust Co., Ltd. (3347, listed on TSE Mothers), as a subsidiary engaged in used car exports whose subsidiary, J-net, is engaged in the rental car and lease business. The company also owns MG Home Co., Ltd. (8891, listed on the 2nd section of TSE), which markets condominiums mainly in the Tokai area. MG Home subsidiary Archish Gallery Co., Ltd., is engaged in the custom-built luxury home business.

Rapid Achievement of High Growth and Stable Profit

There are three major strategies for VT Holdings' business growth model. The first is an M&A strategy, which they have aggressively carried out since their stock listing. The second is a high base profit cover ratio. The third is a stock-type business model. They aim to rapidly achieve high growth and stable profit with these three strategies.

While the M&A strategy is the source of VT Holdings' growth, rapid monetization of acquired companies is another feature. Nissan Satio Saitama, which VT Holdings acquired in 2012, was on the verge of bankruptcy. After the acquisition, Nissan Satio Saitama became a top-class dealer among Nissan-affiliated dealers just half a year later.

Base profit cover ratio is expressed by gross profit made from all sales, with the exception of new car sales, divided by SGA. This ratio is an index indicating how much the profit from divisions excluding new cars can cover the sales, general, and administrative expenses. When the ratio exceeds 100%, companies do not fall into the red even if no new cars are sold. The average ratio of VT Holdings' main dealers in the previous fiscal year was 107.3%, indicating they are not greatly affected by new car sales.

Approximately 60% of gross profit is from the service division, and when gross profit from used car sales is added, the base profit cover ratio is already over 100%. Regarding the improvement of service-related revenue, the company adopts a stock business model where the source of earnings is derived from the number of cars owned, rather than new car sales. Thus, increasing the number of cars that the VT group deals with leads to a higher earnings ratio. As a result, there is a large gap between overall VT Group operating income margin and the industry average.

Features and Strengths



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Achieved Record Net Sales in First Half of Fiscal Year, Impacted by Mitsubishi Motors

Latest Performance

In the first half of the fiscal year ended March 31, 2016, VT Holdings achieved record consolidated net sales. Net sales, operating income and ordinary income increased year on year. The company's financial position has improved as a result of this strong performance. Shareholders' equity increased ± 1.8 billion compared to the previous fiscal year, to ± 32.7 billion, resulting in a capital adequacy ratio of 34.4%, a 1.1% improvement over the previous fiscal year.

In the first quarter of the fiscal year ending March 31, 2017, net sales were ¥31,856 million (-7.4% YoY), operating income was ¥964 million (-30.2% YoY), ordinary income was ¥892 million (-38.2% YoY) and net income was ¥436 million (-27.7% YoY).

The lackluster performance in the first quarter of the current fiscal year reflects the significant impact of the Mitsubishi Motors fuel efficiency data scandal, which caused the Nissan Motor Company, a destination for VT Holdings vehicles, to stop selling two of its light vehicle models from April to June. Also, as the purchase of Wessex Garages Holdings in May 2016 was booked as of June 30, this transaction was unable to be reflected in first quarter earnings.

As a result, the number of new and used cars sold was 16,062 (-9.4% YoY). Car-related business net sales were ¥31,097 million, (-7.1% YoY) and operating income was ¥1,193 million (-22.3% YoY). In the housing-related business, net sales were ¥724 million (-18.7% YoY) and operating income was ¥63 million, an operating loss of ¥20 million compared to the previous fiscal year.

Full-Year Plans Unchanged, Impact of Fraud Comparatively Minor

In the fiscal year ending March 31, 2017, VT Holdings expects net sales of ¥167.0 billion (+14.0% YoY), operating income of ¥6.7 billion (-12.1% YoY), ordinary income of ¥6.7 billion (-11.9% YoY) and net income of ¥3.8 billion (-7.1% YoY).

In the first quarter of the current fiscal year, unforeseen circumstances arose due to the Mitsubishi scandal, but rapid relief from Nissan Motors promptly quelled vehicle fraud issues. Under VT Holdings' plan, sales of light vehicles affected by the fraud scandal were halted in the first half, and although second half estimates assume a 30% reduction in car sales, contributions from M&A are expected to drive net sales to another record-breaking high.

KCR is certain VT Holdings will achieve record-breaking full-year net sales. In terms of profit, the company will likely be able to promptly resolve the Mitsubishi scandal, and with respect to its core Nissan vehicle business, new model Serena equipped with the Pro Pilot auto-driving control device, which went on sale August 24, 2016, is gaining a strong reputation. Also, Honda's popular Freed, which underwent the first full model change in eight years, went on sale on September 16, 2016. These developments are expected to contribute to rapid earnings growth from the second half of the fiscal year. For this reason, KCR expects earnings substantially higher than company plans, with net sales of ¥168,438 million, ordinary income of ¥7,580 million and net sales of ¥4,548 million.

Future Outlook

VT HOLDINGS CO.. LTD.

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Domestic Market Share About 1%, Significant Potential for Growth

Market **Environment** The market environment is extremely challenging. According to the Japan Automobile Manufacturers Association, domestic new car sales in fiscal 2016 are forecast at 4,845,200 vehicles, down 1.9% year on year. This announcement was made in March of this year, when they issued a downward revision of approximately 410,000 vehicles to their initial

This is thought to reflect the loss of last-minute demand due to the postponed consumption tax hike planned for spring 2017 as well as sluggish light vehicle sales caused by the Mitsubishi fuel efficiency data scandal. However, VT Holdings earnings structure is not dependent on new car sales, and since the number of car owners remains steady in the domestic market, it is important to note that more than new car sales, car ownership is basically indicative of a bigger impact to earnings. To compensate for this external environment, the company is proactively engaged in M&A for growth. Although there are no accurate statistics for the domestic car dealer market, the market size can be approximated by multiplying the average vehicle purchase cost by the number of vehicles sold. Based on various statistics, the new car dealer market is estimated to be worth approximately ¥11 trillion and the used car market is estimated at approximately ¥2 trillion, resulting in a domestic market scale of approximately ¥13 trillion. The company currently accounts for only 1% of market share, indicating sufficient room for finding growth

Medium-term Management Plan

Striking a Balance between Business Expansion and Financial Stability

VT Holdings have not announced their medium-term management plan. This is because they have adopted a business model that pursues growth through an M&A strategy, which involves a number of uncertain elements. However, as a mid-term managerial goal, they aim for a recurring profit margin of 8% or higher and a capital adequacy ratio of 35% or higher. In terms of managerial goals, the company aims to strike a balance between business expansion and financial stability by enhancing revenue efficiency to achieve stable growth. They are continuously engaged in M&A within their cash flow to expand business and improve profitability.

Extremely Strategic with High Barriers to Entry

Unlike manufacturers, the auto dealer industry is not subjected to technical innovation risks and will never disappear in the future. According to unique judgment scores by KCR Inc., based on Michael Porter's theory of competitive advantage, VT Holdings was rated 73.1%, considerably high, in an industry environment analysis within a five forces analysis, with 83% in the threat of new entrants category, 67% in the intensity of competitive rivalry category, 100% in the threat of substitute products or services category, 72% in the bargaining power of customers category, and 64% in the bargaining power of suppliers category. Furthermore, the company was rated 86.9%, exceptionally high, in a strategic model analysis, with 83% in the cost leadership strategy category, 77% in the differentiation strategy category, and 100% in the concentration strategy category. The future risk of VT Holdings' business model was 82.2%, exceptionally low. Meanwhile, VT Holdings was rated 97.5% in a management balance analysis and 96.4% in top management and company analyses. The company's qualitative strategy rating was 85.5% and qualitative overall rating was 86.8%, with its strategy level judged as exceptionally high. (See P. 9: KCR-Qualitative Analysis Report)

Qualitative Analysis Scores



VT HOLDINGS CO.. LTD.

(TOKYO: 7593) Consolidated

20-Fold Sales Increase and 33-Fold Ordinary Income Increase in 16 Years

President's **Biography**

Kazuho Takahashi, the current president, representative director, and founder of VT Holdings Co., Ltd., was born in January 18, 1953 and is now 63 years old. In 1972, he started working for Aichi Hino Motors Co., Ltd. In 1978, he left his previous company and founded a used car sales company. In 1980, he founded VT Holdings as its president to start an auto dealer business. Since the company's public listing in 1998, the business has expanded through aggressive M&A. From the period right before the stock listing to the fiscal year ended March 31, 2016, VT Holdings achieved a 20-fold increase in sales and a 33-fold increase in ordinary income.

ROE at High Level Compared to Comparable Companies

Quantitative Analysis Scores Although VT Holdings is accompany specializing in managing auto dealers, comparing the company with car dealers of the same business type in the capital market may inaccurately reflect their growth potential. This is because other car dealers do not focus on an M&A strategy, which is the core of VT Holdings in their business models, and dealers are mainly affiliated with manufacturers, many of whom accept low growth rates and revenue. Therefore, it is better to compare VT Holdings with other companies that adopt an M&A strategy for their growth to analyze finance and stock prices of VT Holdings, even if their business types are different.

In conducting VT Holdings' financial analysis, KCR Inc., chose to compare the company with IDOM Inc. (7599, listed on the 1st section of TSE) in the auto-related industry and two enterprises that adopt an M&A strategy for their growth models: Nidec Corporation (6594, listed on the 1st section of TSE) and Colowide Co., Ltd. (7616, listed on the 1st section of TSE).

Companies that adopt M&A as their main growth strategies are generally likely to have a high debt ratio (safety index) and low capital adequacy ratio. VT Holdings had a debt ratio of 184.2% and a capital adequacy ratio of 34.4% in the last quarter, which might appear to be a level low of safety. However, this is common among companies that adopt M&A as a growth strategy. The three companies mentioned above have a debt ratio of 219.5% and a capital adequacy ratio of 37.1% on average in the last quarter, which indicates that VT Holdings' safety level is high. Furthermore, VT Holdings ROE last fiscal year was 12.5% compared to 8.0% average for the aforementioned three companies, indicating extremely high profitability. (See P. 10: KCR-Qualitative Analysis Report)

Comprehensive Theoretical Stock Price of ¥757, Continues to be Undervalued

Share Price Analysis Scores According to a theoretical share price valuation carried out by KCR, VT Holdings' shares are undervalued at 875 yen, which is well below the theoretical price, calculated by a comparable peer company analysis, and also undervalued at 757 yen, given the average theoretical stock price. Moreover, they are undervalued at 1,389 yen, given the average PSR valuation of similar companies, undervalued at 815 yen, given the average EPS & PBR valuation of similar companies, overvalued at 404 yen, given the average EPS & PBR valuation of the market, and the company's shares are judged undervalued at 841 yen, given the total average valuation of the four. Therefore, the company's current share price, 492 yen, is considerably undervalued. (See P. 8: KCR-Share Price Analysis Report)

eference for investment decisions, and not intended to solicit investment. Although figures and opinions in the report are based on data obtained from sources decy. KOR will assume no responsibility for any loss and damage caused by using part or all of these materials. Investors are advised to make investment decisions of forecasts described in the report were made as of its preparation date, and we do not make any guarantees out their accuracy and completeness. In addition



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Expecting Dividend Payout Ratio Above 40%, Full-Year Dividend of 16 Yen

IR Strategy and Shareholder Return

VT Holdings' IR activities were rated on a scale of one to five as follows: 5 in IR offline score, 5 in IR online score, 4 in IR tool score, 5 in IR fair disclosure score, and 5 in IR strategy score, totaling 95.0% with a general rating of 285 points. (See page 19: KCR-IR Strategy Analysis Report)

This indicates that the company implements a significantly high level of IR activities and that they attach weight to measures toward shareholders and investors.

The company is also proactive in its shareholder return initiatives and plans to continue providing dividends with a target consolidated dividend payout ratio 40% or higher. For the fiscal year ending March 31, 2017, the company plans to provide a regular full-year dividend of 16 yen per share.

Report Summary

Summary

OVT Holdings' core activities are in the automotive business, centered on auto dealers that handle mainly Nissan and Honda vehicles. The company is pursuing an aggressive M&A strategy.

OIn recent years, the company has focused efforts on overseas M&A. In May 2016, they acquired Wessex Garages Holdings (England) and as of late, their overseas sales ratio has grown rapidly to nearly 25%.

OIn the first quarter of the fiscal year ending March 31, 2017, net sales were ¥31,856 million (-7.4% YoY), operating income was ¥964 million (-30.2% YoY), ordinary income was ¥892 million (-38.2% YoY) and net income was ¥436 million (-27.7% YoY). This was due to the Mitsubishi fuel efficiency data scandal and the inability to include the Wessex Garages Holdings acquisition in quarterly earnings.

OThe full-year plan for the fiscal year ended March 2016 remained unchanged. Prompt relief measures from Nissan and an early resolution to the Mitsubishi scandal are expected, while strong sales of the Nissan Serena and Honda Freed should boost results to outpace company forecasts.

OStock price analysis indicates that the company's shares are undervalued at their current price. KCR Inc. assigns an overall rating of +2 (BUY) to VT Holdings and maintains its buy recommendation with an immediate target share price of 664 yen.

Viewpoint	
****	Considerably Undervalued
***	Undervalued
***	Standard
**	Overvalued
*	Considerably Overvalued

Qualitative alysis Overall Rating ****

VT HOLDINGS CO., LTD.

[Stock Code] 7593 [Industry] Retail

Strategy check

Consistency

analysis

Total 50

portant point analysis

Planning ability

analvsis

[Market Division] TOKYO

[Fiscal Year End] 3月

[Representative] Kazuho Takahashi

VT Holdings Co, Ltd specializes in the automobile dealer business focusing on Honda and Nissan. The company adopts a growth strategy through [Company Features] M&A activities and stock-type business model.

		icioo aira c	recon type buomico	0 1110 0011					
Overall rating		86.8%	****						
Strategy rating		85. 5%	****	Consistency	100.0% ★★★★★	Cost leadersh	ip strategy	83.3% ★★★★★	
Threat of new entrants		82. 5%	****	Important point	100.0% ★★★★★	Differentiati	on strategy	77.3% ★★★★	
Intensity of competitive rivalr		66.7%	***	Planning ability	90.0% ★★★★★			100.0% ★★★★★	
Threat of substitute products or s	ervices	100.0%	****	Purposefulness	100.0% ★★★★★	Cost leadersh	ip strategy risk	80.0% ★★★★★	
Bargaining power of customers	8	72. 2%	***	Top Management	97.1% ★★★★★			66. 7% ★★★★	
Bargaining power of suppliers	8	64.3%	***	Company analysis	95.8% ★★★★★	Concentration	strategy risk	100.0% ★★★★★	
■Porter five forces analysis determines the competitive intensity and therefore attractiveness of an industry			analysis	determines a strategic model and judges its balance					
Industry environment analysis	73.1%		KCR Average	64.0%	Strategic model analysis	86.9%	KCR Average	78.9%	

bile dealer industr conomies of scale Product differentiation Threat of New Switching costs of suppliers **Entrants** Access to distribution channels ost advantages independent of scale 10 Governmental and legal barriers Expected retaliation Subtotal 80 83% lumber of rival companie Growth speed Scales of fixed and stock costs Differentiation Intensity of mpetitive rivalry Customer retention Expansion of supply capacity Heterogeneous strategy Fruit of strategic results Exit barriers Subtotal 90
[hreat of substitute or services 67% High profit company of Gulliver 10 Low-priced with same performance 100% orce down prices 10 Number of potential customers 10 Percentage of customer costs Bargaining power Differentiation(buyer needs) Buyer switching costs (buyers) Wealthiness Backward integration possibility Essentiality 10 Buver information availability Subtotal 90 Oligopolization sibility of substitutes and products' changes Importance of customers 10 Bargaining power of suppliers Essentiality 0 Number of rival companie: Supplier switching costs 10 Possibility of forward integration 45 Subtotal 64% Total 350

analyzes the strategic level from the following four viewpoints

xternal and management environments corporate and business strategies

100%

usiness domain, market & products Dynamic business resources Static business resources

Management strategy and functions

Management function Short term and future

Company's strength Narrowing

Lowest price in the industry	5
Low-cost structure	10
Gross margin ratio	10
Capital investment	5
Process technology	10
Distribution costs	10
Financial power	5
Financing capability	5
System completeness	10
Cost control and system	10
Authority and responsibilities	10
Contingency fee system	10
83%	100
	Low-cost structure Gross margin ratio Capital investment Process technology Distribution costs Financial power Financing capability System completeness Cost control and system Authority and responsibilities Contingency fee system

	Product design	0
	Brand image	10
	Technology	5
	Product features	10
Differentiation	Customer service	10
	Distribution network	10
strategy	Marketing capabilities	10
	R&D capabilities	0
	Experience level	10
	Imagination	10
	Talent matching system	10
Total 110	77%	85

	Investment in specific targets	10
Concentration	Investment in specific products	10
strategy	Investment in specific areas	10
	Investment in specific segments	10
Total 40	100%	40

10

10 10

		Innovation possibility by other companies	Г			
	otrotom/ riok	Price reduction by rivals				
		Product improvement				
		Marketing improvement	Г			
		Cost inflation effects	Γ			
	T-+-1 F0	0.00/	П			

■Future inspection analyzes risks for future threats

companies' brand-name products	0			
Changes of customer needs				
tion	10			
67%	20			
ı	companies' brand-name products ges of customer needs tion 67%			

Concentration	End of cost advantages	10
	End of specific needs	10
strategy risk	Subdivision of specific targets	10
Total 30	100%	30

	Other qualitative	factors check of	her different	t factors from th	e strategies	
Goal achievement	10	96.4%	KCR Ave	rage	91.2%	
Planning from long-term viewpoints	5					
Short-term and long term planning	10		Top management	Managemen	t stance	165
Downward revision	10		Total 170	97%		165
Planning flexibility	10			•		

8	Downward revision	10		Total	170	97%	
	Planning flexibility	10					
50	90%	45		Company a	nalysis	Head office, corporate culture	
			•	Total	120	96%	
	Strategic domain	10	· `				
	Company policy, management philosophy & CSR	10					

10

10

50

10

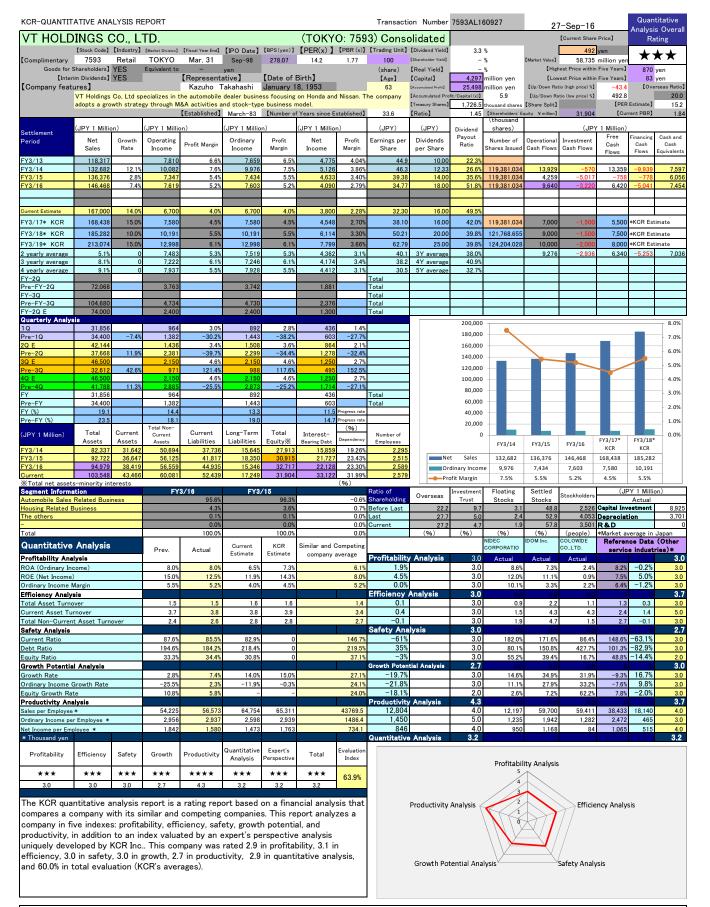
Total 50	10	0%
oint		
Strategic level		
Exceptionally strategic	80~100%	****
Considerably strategic	60~80%	****
Strategic	40~60%	***
Strategically weak	20~40%	**
Lacking Strategy	0~20%	*

Stage of company purposes

ompany aims and employees

Company aims and management strategies

The KCR qualitative analysis report converts qualitative information to figures hrough a matrix analysis using 132 unique judgement scores assessed by KCR Inc. and rates competitiveness of a company based on Michael Porter's theory of competitive advantage. The more starts are given, the higher the competitiveness is. This analysis evaluates future outlook of a company, which does not appear in a quantitative analysis. This company was rated as follows; 64.0% in a industry environment analysis, 78.9% in a strategic model analysis, 61.4% in a risk analysis, 91.1%, in a management balance analysis, and 91.2%, in a top management and



KCR-EXPERT'S PERSPECTIVE ANALYSIS REPORT
Transaction Number 7593TS160927
This report details three expert evaluations. With 16 items from expert's perspectives, it analyzes whether or not a company's shares are undervalued and whether or not the company is worth investing for a medium-to-long term.

RCR

 VT HOLDINGS CO., LTD.
 (TOKYO: 7593) Consolidated
 27-Sep-16
 Total Score

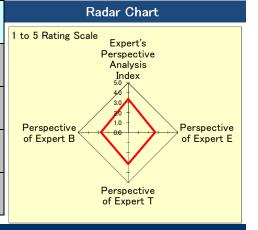
 Fiscal Year End
 Mar. 31
 Zip Code
 460-0003
 Telephone Number
 +81-52-203-9500
 KCR Average
 12.8

VT Holdings Co, Ltd specializes in the automobile dealer business focusing on Honda and Nissan. The company adopts a growth strategy through M&A activities and stock-type business model.

Main Basic Data **Estimate is basically a company plan. Asset is current.								
Capital (JPY 1 Million)	Accumulated Profit (JPY 1 Million)	Current Share Price (YEN)	Shareholders' Equity (JPY 1 Million)	Number of Shares Issued (thousand shares)	BPS (YEN)	Operational Cash flows (JPY 1 Million)	Investment Cash flows (JPY 1 Million)	
4,297	25,498	492	31,904	119,381.0	278	9,640	-3,220	
Total Assets (JPY 1 Million)	Interest- Bearing Debt (JPY 1 Million)	Dividends Per Share (YEN)	Dividend Payout Ratio	Established	Highest Price within Five Years (YEN)	Lowest Price within Five Years (YEN)	Up/Down Ratio (High Price)(%)	
103,548	33,122	16	49.5%	March-83	870	83	-43.4	
*Net Sales (JPY 1 Million)	*Operating Income (JPY 1 Million)	*Ordinary Income (JPY 1 Million)	*Net Income (JPY 1 Million)	*EPS (YEN)	*ROE (Net Income)	*ROA (Ordinary Income)	Equity Ratio	
167,000	6,700	6,700	3,800	32.30	11.9%	6.5%	30.8%	

■16 Items from Expe	rt's Perspectives					* Estimate	
Accumulated Profit/Capital (x)	PBR (x)	*PER (x)	Dependence of Interest- Bearing Debt	Dividend Yield (%)	Number of Years since Established	Up/Down Ratio (Low Price)(%)	Free Cash Flows (JPY 1 Million)
5.9	1.8	15.2	32.0%	3.3	34	492.8	6,420
5.0	2.0	2.0	1.0	5.0	5.0	1.0	5.0
Ordinary Income Margin	Industry	Simple Arithmetic Average (YEN)	Number of Shares Issued (thousand shares)	Market Value (JPY 1 Million)	Negative News	EPS	ROE
4.0%	Retail	49.2	1,193,810	58,735	Increases both in sales and profits	Increasing trend	11.9%
0.0	3.0	5.0	2.0	1.0	4.0	5.0	5.0

Expert's Perspectives	Score	Rating	KCR Average
Perspective of Expert E	2.4	**	3.1
Perspective of Expert T	2.9	***	3.3
Perspective of Expert B	2.3	**	3.1
Expert's Perspective Analysis Index	3.2	***	3.3



KPlease note that there is no relation three masters that really exist.

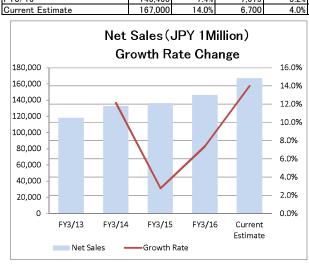
Rating	Score	
****	4.5~5.0	Europe and E
***	3.4~4.4	Expert E
***	2.5~3.4	Evnort T
**	1.5~2.4	Expert T
*	0~1~1.4	Eurout D
		Expert B

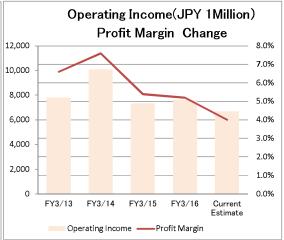
An investor who was once a company employee and later built assets of 3 billion yen through stock investments. This expert tends to place importance on low-price stock An investor who built assets of 300 billion yen as an individual investor. This expert tends to place importance on medium-to-long term investment and receiving dividends. An internationally well-known investor who earned 5 trillion yen through stock investment. This expert tends to place importance on value investing and revenue

KCR-FINANCIAL ANALYSIS REPORT1				Transactio	n Number	7593ZM16	0927		27-Sep-16	
VT HOLDINGS CO., LTD.					(TOKY)	D: 7593)	Conso	lidated		
Elemental Analysis	Net Sales	Growth Rate	Operating Income	Profit Margin	Ordinary Income	Profit Margin	Net Income	Profit Margin	EPS	Dividends per Share
FY3/13	118,317		7,810	6.6%	7,659	6.5%	4,775	4.0%	44.93	10.0
FY3/14	132,682	12.1%	10,082	7.6%	9,976	7.5%	5,126	3.9%	46.29	12.3
FY3/15	136,376	2.8%	7,347	5.4%	7,434	5.5%	4,633	3.4%	39.38	14.0
FY3/16	146 468	7.4%	7 619	5.2%	7 603	5.2%	4 090	2.8%	34 77	18.0

6,700

4.0%



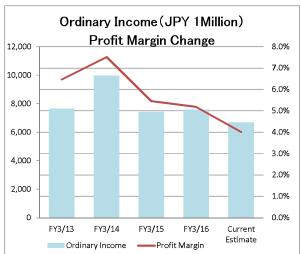


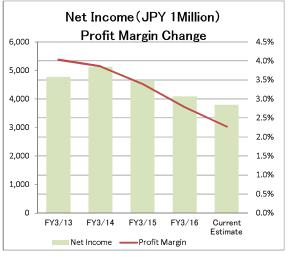
3,800

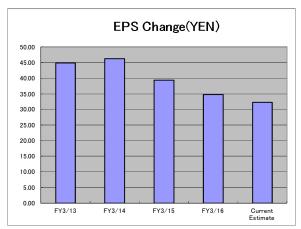
2.3%

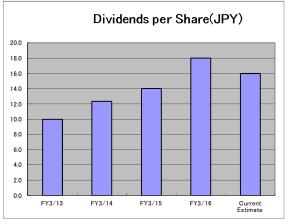
32.30

16.0

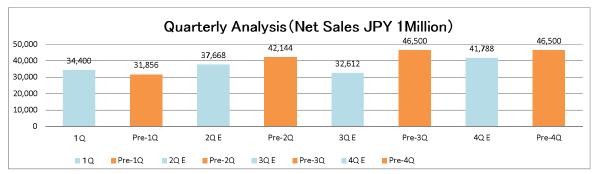


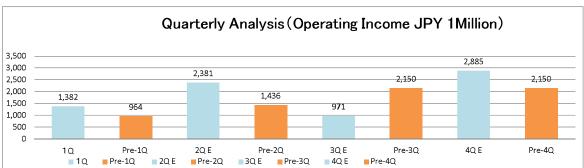


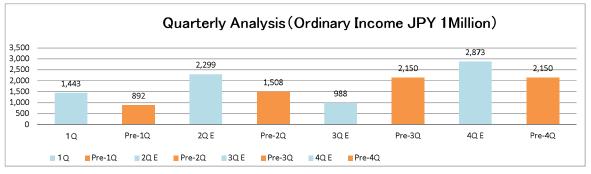


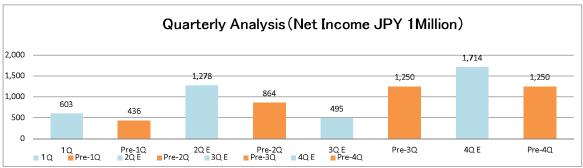


KCR-FINANCIAL ANALYSIS R	EPURIZ			Transactio	n Number	/593ZM16	0927		27-Sep-16	
VT HOLDINGS CO., LTD.						(TOKY)	D: 7593)	Consol	idated	
Quarterly Analysis	Net Sales	Growth Rate	Operating Income	Profit Margin	Ordinary Income	Profit Margin	Net Income	Profit Margin		
1Q	34,400	-7.4%	1,382	4.0%	1,443	4.2%	603	1.8%		
Pre-1Q	31,856	0.0%	964	3.0%	892	2.8%	436	1.4%		
2Q E	37,668	11.9%	2,381	6.3%	2,299	6.1%	1,278	3.4%		
Pre-2Q	42,144	0.0%	1,436	3.4%	1,508	3.6%	864	2.1%		
3Q E	32,612	42.6%	971	3.0%	988	3.0%	495	1.5%		
Pre-3Q	46,500	0.0%	2,150	4.6%	2,150	4.6%	1,250	2.7%		
4Q E	41,788	11.3%	2,885	6.9%	2,873	6.9%	1,714	4.1%		
Pre-4Q	46,500	0.0%	2,150	4.6%	2,150	4.6%	1,250	2.7%		

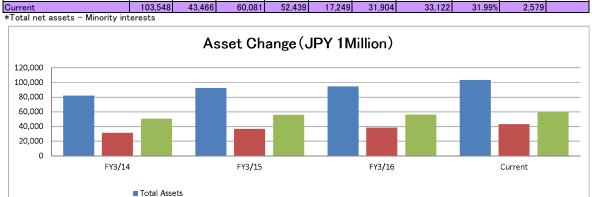


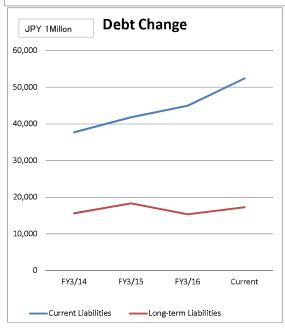


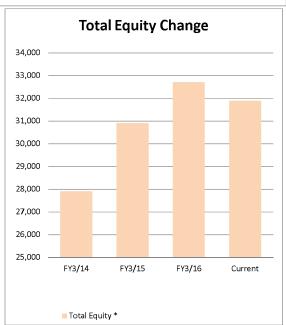


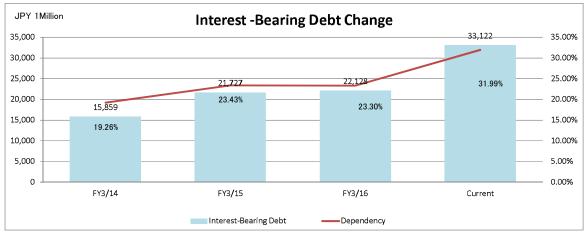


KCR-FINANCIAL ANALYSIS REPORT3				Transaction	Number	7593ZM16	'593ZM160927		27-Sep-16	
VT HOLDINGS CO., LTD.						(TOKY)	D: 7593)	Consol	idated	
	Total	Current	Current	Current	Long-	Total	Interest-	Dependenc	Number of	
Asset Analysis	Assets	Assets	Assets	Liabilities	term	Equity *	Bearing Debt	у	Employees	
FY3/14	82,337	31,642	50,694	37,736	15,645	27,913	15,859	19.26%	2,295	
FY3/15	92,722	36,647	56,125	41,817	18,350	30,915	21,727	23.43%	2,515	
FY3/16	94,979	38,419	56,559	44,935	15,346	32,717	22,128	23.30%	2,589	







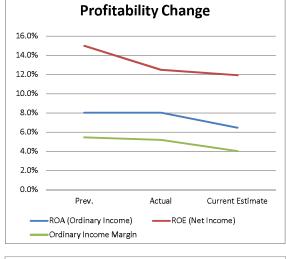


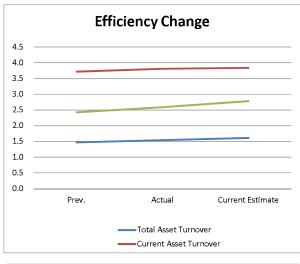
VT HOLDINGS CO., LTD.

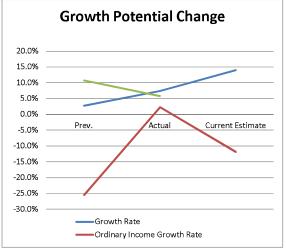
(TOKYO: 7593) Consolidated

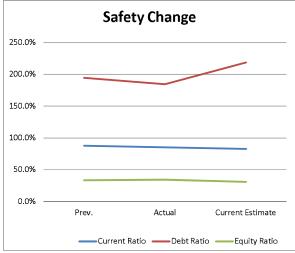
Financing Index Analysis			
Profitability Analysis	Prev.	Actual	Current Estimate
ROA (Ordinary Income)	8.0%	8.0%	6.5%
ROE (Net Income)	15.0%	12.5%	11.9%
Ordinary Income Margin	5.5%	5.2%	4.0%
Efficiency Analysis	Prev.	Actual	Current Estimate
Total Asset Turnover	1.5	1.5	1.6
Current Asset Turnover	3.7	3.8	3.8
Total Non-Current Asset Turno	2.4	2.6	2.8
Safety Analysis	Prev.	Actual	Current Estimate
Current Ratio	87.6%	85.5%	82.9%
Debt Ratio	194.6%	184.2%	218.4%
Equity Ratio	33.3%	34.4%	30.8%
Growth Potential Analysis	Prev.	Actual	Current Estimate
Growth Rate	2.8%	7.4%	14.0%
Ordinary Income Growth Rate	-25.5%	2.3%	-11.9%
Equity Growth Rate	10.8%	5.8%	
Productivity Analysis	Prev.	Actual	Current Estimate
Sales per Employee *	54,225	56,573	64,754
Ordinary Income per Employee *	2,956	2,937	2,598
Net Income per Employee *	1,842	1,580	1,473

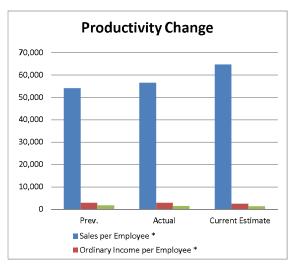
^{*}Thousand yen







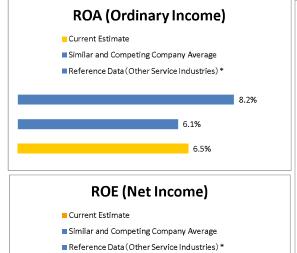




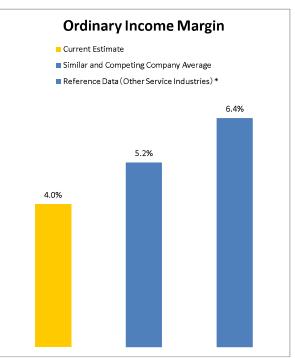
XThe assets are calculated, using the most recent value.

KCR-FINANCIAL ANALYSIS REPORT5				Transaction Number 7593ZM16	ber 7593ZM160927 27		
VT HOLDINGS CO., LTD.					(TOKY)	D: 7593) Consolidated	
Profitability Analysis	Current Estimate	Similar and Competing Company Average	Reference Data (Other Service Industries)*				
ROA (Ordinary Income)	6.5%	6.1%	8.2%	NIDEC CORPORATION		(TSE First Section 6594) Consolidated	
ROE (Net Income)	11.9%	8.0%	7.5%	IDOM Inc.		(TSE First Section 7599) Consolidated	
Ordinary Income Margin	4.0%	5.2%	6.4%	COLOWIDE CO.,LTD.		(TSE First Section 7616) Consolidated	

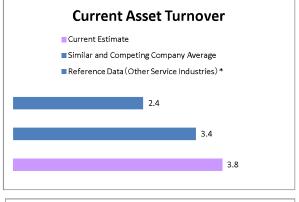
*Market average in Japan

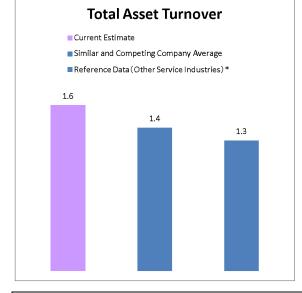


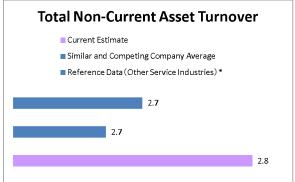
7.5%

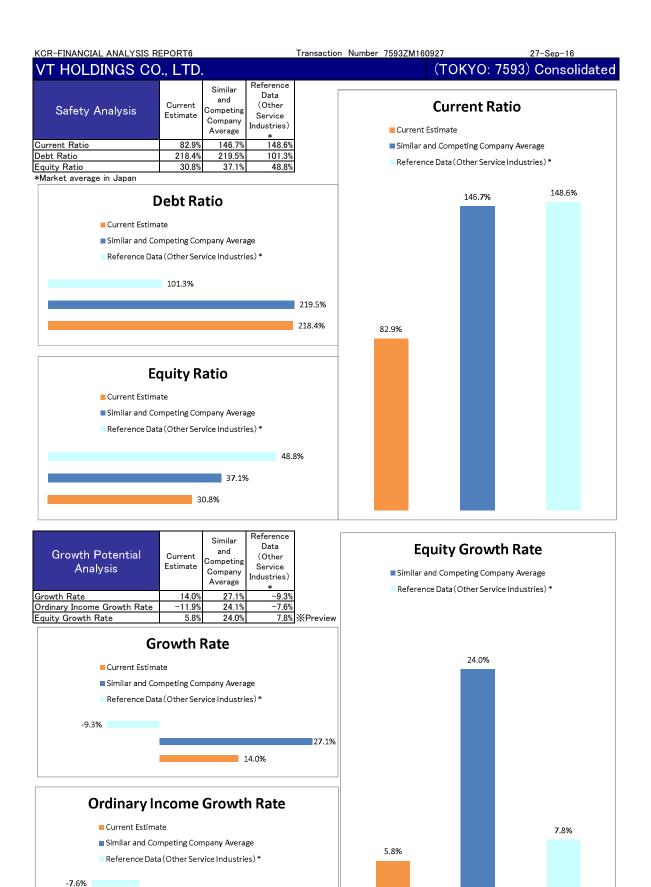


Efficiency Analysis	Current Estimate	Similar and Competing Company Average	Reference Data (Other Service Industries) *
Total Asset Turnover	1.6	1.4	1.3
Current Asset Turnover	3.8	3.4	2.4
Total Non-Current Asset Turno	2.8	2.7	2.7

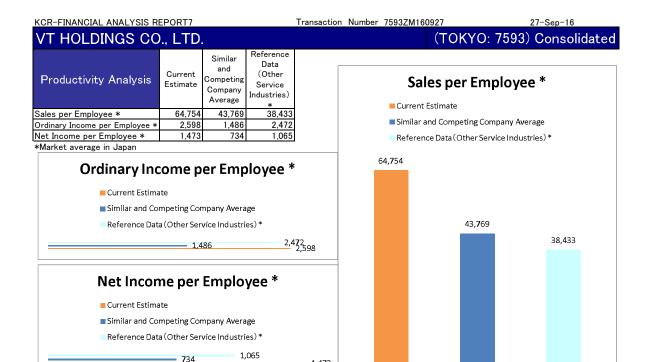








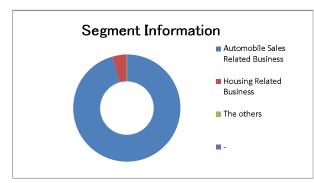
-11.9%

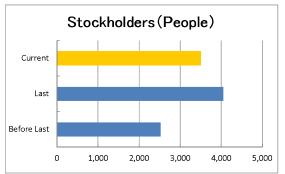


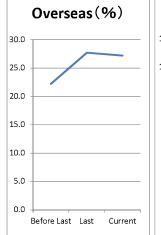
1.473

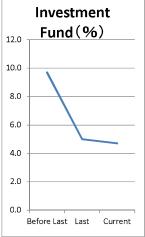
Segment Information	FY3/16
Automobile Sales Related Busin	95.6%
Housing Related Business	4.3%
The others	0.1%
_	0.0%
Total	100.0%

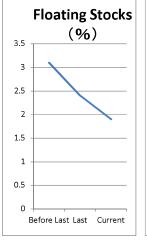
Ratio of Shareholding							
	(%)	(%)	(%)	(%)	(people)		
	Overseas	Investment Trust	Floating Stocks	Settled Stocks	Stockholders		
Before Las	22.2	9.7	3.1	48.8	2,526		
Last	27.7	5.0	2.4	52.9	4,053		
Current	27.2	4.7	1.9	57.8	3,501		

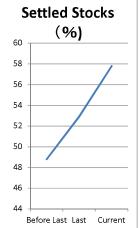














KCR-IR STRATEGY ANALYSIS REPORT Transaction Number 7593IR160927

27-Sep-16

VT HOLDINGS CO., LTD.

(TOKYO: 7593) Consolidated

[Stock Code] [Industry] [Market Division] [Fiscal Year End] [Zip Code] [Telephone Number]

IR Overall Rating ****

7593 [Representative] [Company Features]

Retail TOKYO Mar. 31 [Address] 3-10-32, Nishiki, Naka-ku, Nagoya, Aichi Kazuho Takahashi

460-0003 +81-52-203-9500

[Established] Mar-83

[Contact] Managing Director Ichiro Yamauchi

[Share Price] 492 yen

VT Holdings Co, Ltd specializes in the automobile dealer business focusing on Honda and Nissan. The company adopts a growth strategy

through M&A activities and stock-type business mo	del.			
Investor Relations Strategy Analysis	Reference Data	Point	VT HOLD	DINGS CO., LTD.
1. IR activities (10 points)				
1. In activities (10 points)	89.3%	10		10
2. IR system (10 points)				
IR Dedicated department		10		8
General affairs department	24.0%	4		
Planning department	23.0%	8		
Public relations department	17.0%	3		
Finance department		5		
Accounting department		3		
President's office		6		
The others		2		
2 Management philosophy and energting style (50 points)				
3. Management philosophy and operating style (50 points) Does top management perform IR activities?	83.6%	50		50
YES	03.0%	10		10
Activities		10		10
Top management participates in briefing sessions for investor	81.8%	10		10
Top management gives individual interviews to analysts	67.6%	30		30
Top management gives individual interviews to analysts	07.0%	00		
4. IR communication (80 points)		80		80
Financial settlement briefings	77.7%	10		10
Individual interviews	32.6%	10		10
Overseas briefing sessions	15.9%	10		10
For whom the above activities are conducted?				
Analysts and institutional investors	37.7%	10		10
Individual investors	13.4%	10		10
Is disclosure made fairly?	Priority point	20		20
IR roadshows	50.0%	10		10
5. IR tools (20 points)		30		20
Stockholder communication materials	89.6%	10		10
English materials (annual reports etc.)	42.8%	20		10
0.15 1 1: (100 1 :)	07.5%	400		
6. IR website (100 points)	97.5%	100		97
Is there a web page that clearly states IR?	79.4%	10		10
Top message	45.9%	10		10
Annual securities reports	42.0% 41.5%	10 10		10 10
Statement of accounts		10		10 -
Monthly reports, stockholder communication materials & hando				10
IR calendar IR videos	28.5% 23.8%	10 10		10
		10		10
E-mail magazines about IR	19.5%			
FAQ English IR web page	14.6% 19.4%	10 10		10 10
Liigiisii In web page	13.4/0	10		10
7. IR effect measurement (10 points)				(
Conducting	84.3%	10		10
8. IR annual expenses (10 points)				(
More than 5 million yen	24.0%	10		10
Total		300		285
m lphaIn carrying out this analysis, KCR Inc. places importance on fair disc	closure and uses it	ts unique		
judgement evitoria conducting bearings and chicative evaluation			KCD Average	/I \/:

judgement criteria, conducting hearings and objective evaluation.

KCR Average 203.7 Viewpoint 95.0% 68.0% Very good 270~ ★★★★ General rating IR strategy 96.0% 69.4% Good 230~ **** *** IR offline 100.0% 71.8% Standard 180~ 97.0% 66.7% 65.4% Below Standard 130~ 45.6% Inferior 80~ IR online $\star\star$ IR tool 100.0% 70.3% Problematic 0~ Fair disclosure



The KCR IR analysis report analyzes and evaluates IR activities of the company covered from 5 viewpoints: IR offline, IR online, IR tool, IR website and IR strategy. KCR Inc. rates the company's IR activities, believing that strategic IR activities have big effects on its stock performance.



STOCKS

- '+1 Strong Buy' recommendation indicates that upside potential is 20% or more within a year.
- '+2 Buy' recommendation indicates that upside potential is 10% or more within a year.
- '+3 Neutral' recommendation indicates that upside potential is less than 10% or downside potential is less than 10% within a year.
- '+4 Sell' recommendation indicates that downside potential is 10% or more within a year.
- '+5 Strong Sell' recommendation indicates that downside potential is 20% or more within a year.

Rating change (Changed) = KCR alters its rating and target share prices due to changes in account settlement, market conditions, economic environment, etc.

Rating of 'Suspended' (Suspended) = KCR suspends its rating and target share prices temporarily due to laws and ordinances, and company rules. 'Not rated' or 'No rating' = Companies that are labelled as 'Not rated' or shown as 'No rating' are not covered by regular KCR research.

★★★★ = 'Strong Buy' recommendation

★★★='Buy' recommendation

★★★ = 'Neutral' recommendation

★★ = 'Sell' recommendation

★ = 'Strong Sell' recommendation

SECTORS

'Bullish' rating means most stocks in the sector have (or the weighted average recommendation of the stocks under coverage is) a positive absolute recommendation. Neutral rating means most stocks in the sector have (or the weighted average recommendation of the stocks under coverage is) a neutral absolute recommendation. 'Bearish rating means most stocks in the sector have (or the weighted average recommendation of the stocks under coverage is) a negative absolute recommendation

Viewpoint	※The term	of validity: 1 year		
	Rating	Total evaluation index		
+1	Strong Buy	80%~100%~	Upside potential is 20% or more within a year.	****
+2	Buy	60%~80%	Upside potential is 10% or more within a year.	***
+3	Neutral	40%~60%	Upside potential is less than 10% or downside is less than 10% within a year	***
+4	Sell	20%~40%	DownsideUpside potential is 20% or more within a year	**
+5	Strong Sell	~0%~20%	DownsideUpside potentia is 11% or more within a year	*

KCR's Target Prices

Individual stocks are rated according to a potential room for a stock price to rise or fall to a target price defined as "(target price – current price) current price" due to certain discretion of the management. In many cases, a target price becomes equal to fair investment value calculated as potential valuation 12 months out, that is, calculated by the combination of the discounted cash flow (DCF) method and other valuation techniques. When an analyst mentions a target price of a company in a report, the target price is based on the analyst's earnings forecast of the company. An actual stock price may not reach the target price due to the performance of the company and risk factors such as a market and an economic environment related to the company.

The target prices and ratings are those as of issue dates of reports of the companies. Therefore, the target prices and ratings are not necessarily those of issue date of this report. Please see the latest reports.

No target price or rating is presented for stocks not included in the KCR's continuous follow coverage.

Note that a reference target price in a report is different from a target price that an analyst expects.

Analysts' Testimony

The analysts whose names are on the cover guarantee that all the views in the report accurately reflect the analysts' views on all the stocks and all the companies that issued the stocks in the report.

Furthermore, the analysts whose names are on the cover guarantee that their rewards are never affected at any time by their recommendations and views presented directly or indirectly in the report, and there is no relationship with any consulting projects that KCR group businesses handled.

Disclosure on Conflict of Interes

KCR provides IR consultation and IR support services to businesses on an onerous contract basis. Visit http://www.ir-channel.jp/event/ for businesses to which KCR provided/is providing the services. Should you need information on our services, please contact our administration section (Tel. 06-6965-6100) of the research department.

KCR, our group business, an officer thereof, or an employee thereof may carry out trading or consignment trading of the financial product in this material. As of the issue date of this report, the analysts whose names are on the cover did not hold the financial product of the stock that this report deals with. As of the issue date of this report, Kitahama Capital Asset Management Co., Ltd. (Director General of Kinki Finance Bureau (Financial instruments business) No. 66) (Japan Investment Advisors Association membership number 022–00252), which is a KCR group-affiliated investment advisory company, did not hold the financial product of the stock that this report deals with. As of the issue date of this report, Kitahama IR Fund No. 1, of which Kitahama Capital Asset Management Co., Ltd. is an unlimited liability partner, did not hold the financial product of the stock that this report deals with. As of the issue date of this report, Kitahama IR Fund No. 2, of which Kitahama Capital Asset Management Co., Ltd. is an unlimited liability partner, did not hold the financial product of the stock that this report deals with. As of the issue date of this report, Kitahama IR Fund No. 3, of which Kitahama Capital Asset Management Co., Ltd. is an unlimited liability partner, did not hold the financial product of the stock that this report deals with.