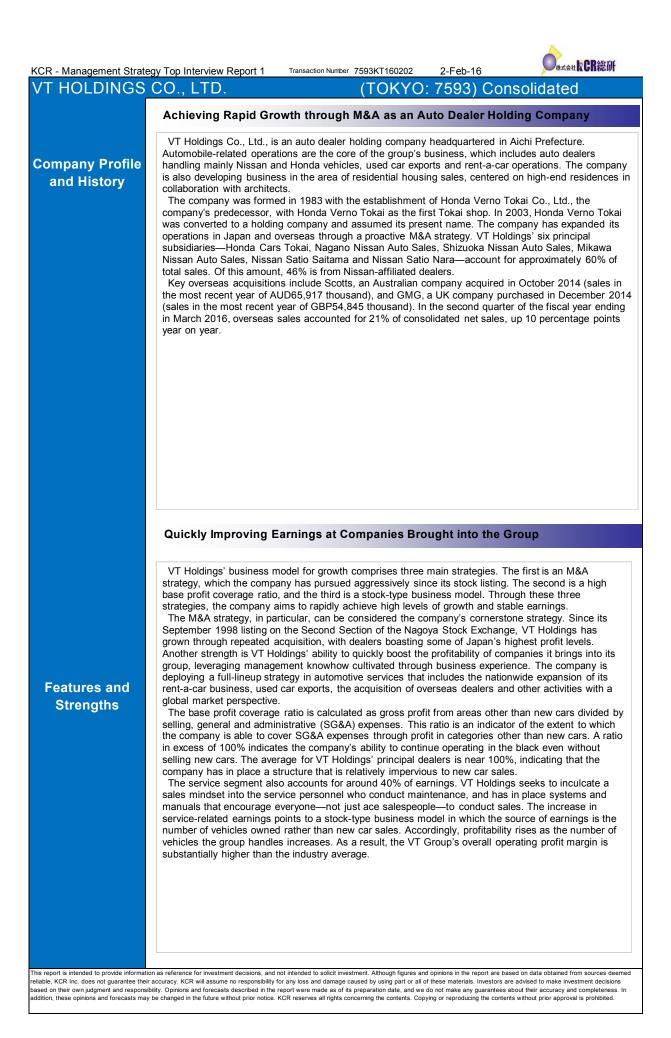
KCR

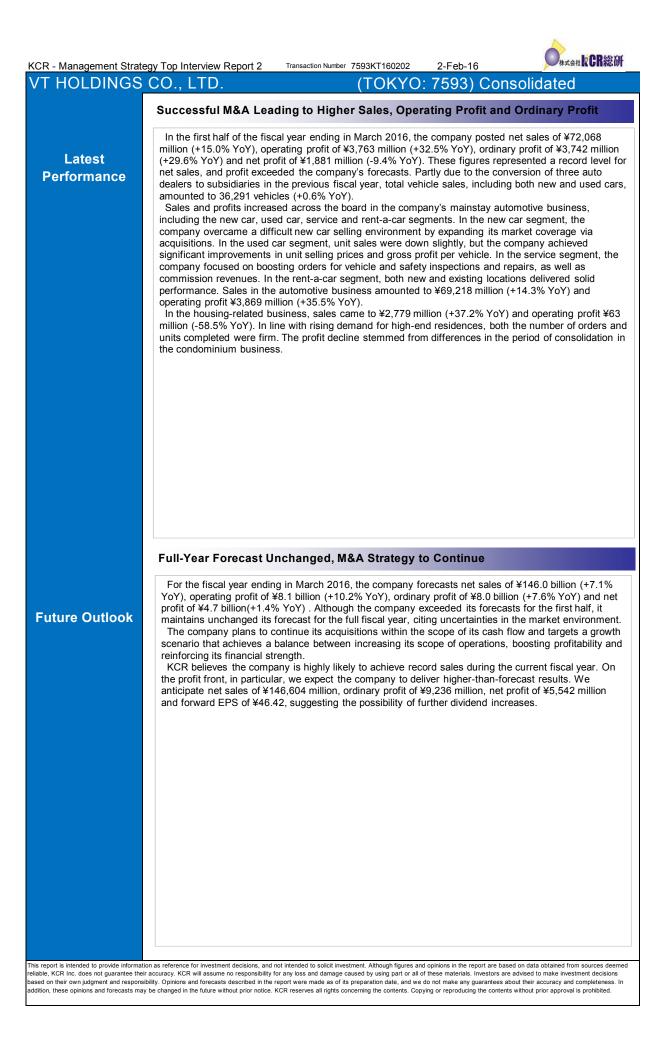
VT HOLDINGS CO., LTD. (TOKYO: 7593) Consolidated

Basic Information	Date of Announcement				Yojiro Kin		
		Zip Code		Address		Telephone	Number
	02-Feb-16	460-0003	3-10-32, Nisl	hiki, Naka-ku, Nagoya,	Aichi	+81-52-20	3-9500
Information	[Established]	Mar-83 [I	Industry] Retail		Mar. 31		
	[Representative]	Kazuho Takahashi [[Date of Birth] 18-Jan-	53 [Officer Responsible for Disclosure]	Managing	Director Ichiro	<u> Yamauchi</u>
	[Complimentary Goods	YES		[Trading Unit (share)]		[Market Value	
	for Shareholders]	TES	YEN(estimat	te)	100	(million yen)]	86,909
	[Dividend Yield]	2.5 %		[Interim Dividends]	YES		
	[Shareholder Yield]	- %		[Up/Down Ratio (high price)]	10.0	[PER Estimate]	18.2
Company	[Real Yield] VT Holdings Co, Ltd	<u> </u>	the automobile	[Up/Down Ratio (low price)]	1		2.72
Features	The company adopts				-		
	Settlement Period	Net Sales	Ordinary In		Earnings per Share		Ordinary Income
	Settlement Period	(Growth Rate) (JPY 1 Million)	(Growth R (JPY 1 Mill		(JPY)	(JPY)	Margin
Settlement of	FY3/12	95,974	6,562		42.3	6.7	6.8%
Accounts	FY3/13	118,317 2	3.3% 7,659		44.9	10.0	6.5%
Information	FY3/14		2.1% 9,976		46.3	12.3	7.5%
Information	FY3/15	,	2.8% 7,434		39.4	14.0	5.5%
	FY3/16*KCR FY3/17*KCR	,	0.0% 9,236		46.4 50.9	19.0 20.0	6.3% 6.4%
	*KCR Estimate	101,205			50.5	20.0	
Investment			VT HOLDING	GS CO.,LTD. 3-week MA			2016/2/1
Opinion	Overa	II Rating		26-week MA			
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				2015/4 2015/6	2015/8 2	2015/10 2015/12	2016
	Target Sk	are Price		2015/4 2015/6 Yahoo Japan Corporation.		2015/10 2015/12 p://stocks.finance.ya	
	Target Sł	nare Price		Yahoo Japan Corporation.			
	Target Sł	010	(C) 2016 V	Yahoo Japan Corporation. One-y	httr /ear chart	o://stocks.finance.ya	hoo.co.jp
	Target Sł	010		Yahoo Japan Corporation.	httr /ear chart	o://stocks.finance.ya	
KCB Inc. assigns at		910 [•]	YEN	Yahoo Japan Corporation. One-y	httr /ear chart	o://stocks.finance.ya	hoo.co.jp
	n overall rating of +2 (B	910 ` UY) to VT Holdi	YEN ngs Co., Ltd.	Yahoo Japan Corporation. One-y	httr /ear chart	p://stocks.finance.ya	hoo.co.jp
(TOKYO: 7593) and		910 ` UY) to VT Holdin mmendation (wh	TEN MEN ngs Co., Ltd. hich is given to a	Yahoo Japan Corporation. One-y Current Share Pric	http vear chart :e IR strateg	p://stocks.finance.ya	hoo.co.jp
(TOKYO: 7593) and share whose price	n overall rating of +2 (B d continues its buy reco	910 ` UY) to VT Holdi mmendation (wh rm the current	TEN MEN ngs Co., Ltd. hich is given to a one by 10% within	Yahoo Japan Corporation. One-y Current Share Pric	http year chart	5://stocks.finance.ya	YEN
(TOKYO: 7593) and share whose price a year).KCR Inc. ma company is rated 0	n overall rating of +2 (B d continues its buy reco is expected to outperfo ade the overall rating de).7% under the KCR aver	910 UY) to VT Holdin mmendation (wh rm the current ecision consider rage in quantitat	TC 2016 Y THEN Thich is given to a one by 10% within ing that the tive analysis and	Yahoo Japan Corporation. One- Current Share Pric	http: /ear chart // / / / / / / / / / / / / / / / / / /	p://stocks.finance.ya	YEN
(TOKYO: 7593) and share whose price a year).KCR Inc. ma company is rated 0 10.9% above average	n overall rating of +2 (B d continues its buy reco is expected to outperfo ade the overall rating de).7% under the KCR aver ge in qualitative analysis	910 UY) to VT Holdi mmendation (wh rm the current ecision consider rage in quantitat . The company's	TC 2016 Y THEN Thich is given to a one by 10% within ing that the tive analysis and s share price has	Yahoo Japan Corporation. One- Current Share Pric	IR strateg analysis 100.0%	728 Quantitative analysis	YEN
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(TOKYO: 7593) and	n overall rating of +2 (B d continues its buy reco	910 ` UY) to VT Holdin mmendation (wh	TEN MEN ngs Co., Ltd. hich is given to a	Yahoo Japan Corporation. One-y Current Share Pric	http vear chart :e IR strateg	p://stocks.finance.ya	hoo.a



This report is intended to provide information as reference for investment decisions, and not intended to solicit investment. Although figures and opinions in the report are based on data obtained from sources deemed reliable, KOF Inc. does not guarantee their accuracy. KOR will assume no responsibility for any loss and damage caused by using part or all of these materials. Investors are advised to make investment decisions based on their own judgment and responsibility. Opinions and forecasts described in the report were made as of its preparation date, and we do not make any guarantees about











KCR - Management Strate	αν Τορ Ι	Interview Report 4	Transaction Number	7593KT160202	2-Feb-16	W _{kt会社} kCR総研
VT HOLDINGS						onsolidated
	Mas	tery of the Auto	Dealer Busin	ess		
President's Biography	Kazu dropp busin	ho Takahashi, the co bing out of university	ompany's repres , he began work s, he shifted to d	entative director, v ng as a car salesr ealing in new cars	nan. After found	ni Prefecture in 1953. After ding a used car sales business. In 1983, he dings in 2003.
	High	ROA and ROE Indic	es			
Quantitative Analysis Scores	the cc not fc manu comp comp In its M&A SoftB First Con safety an ec proble three that V are e indica	apital market may not occus on M&A strategi ufacturer-affiliated, ar varison would be with oanies operating in di s financial analysis o strategy in their grov Bank Corp. (9984, list Section of TSE). npanies that employ y index, and typically quity ratio of 33.3% ir em is common amor companies indicated /T Holdings' safety le xtremely high, attesti	t accurately refle- ies, which is cen- nd many are cha- o other companie ifferent business f VT Holdings, K- with models: NIDI ted on the First S M&A as a princip have low equity of the previous fis ag companies that d above had a de- evel is high. VT H ing to its focus o cores more highl	ect its growth pote tral to VT Holdings racterized by low y s that employ M& es, when conducti CR selected and of EC Corporation (6 section of TSE) an bal growth strategy ratios. Similarly, V cal year, which we at employ M&A in ebt ratio of 386.4% foldings' efficiency n speedy manage y than the three-co	ntial. Other car s. Also, other au growth and prof A strategies in f ing financial and compared three 594, listed on th d Colowide Co. y generally have VT Holdings have consider a low their growth stra 6 and an equity y indicators, suc ment. Notably, ompany average	their growth models, even d stock analysis. companies that employ an ne First Section of TSE); , Ltd. (7616, listed on the e high debt ratios, which is a d a debt ratio of 194.6% and / level of safety. This ategies. On average, the ratio of 28.4%, suggesting ch as total asset turnover, among key profitability e (ROA of 5.3%, ROE of
	Accc under comp Moree under at 500 judge comp (see	ording to a theoretica rvalued at 783 yen, w bany analysis, and al over, they are under rvalued at 1,890 yen 4 yen, given the aver ed undervalued at 1, any's current share P. 8: KCR-Share Prior	al share price val which is well belo so undervalued at valued at 1,409 y , given the avera rage EPS & PBF 136 yen, given th price, 728 yen, is ce Analysis Repo	uation carried out w the theoretical at 742 yen, given the ave ge EPS & PBR va at valuation of the r e total average va s considerably uncort)	by KCR, VT Ho price, calculated the average the rage PSR valua aluation of simila narket, and the aluation of the fo dervalued.	d by a comparable peer oretical stock price. tition of similar companies, ar companies, overvalued company's shares are bur. Therefore, the
reliable, KCR Inc. does not guarantee their based on their own judgment and responsil	accuracy. K pility. Opinior	CR will assume no responsibility the and forecasts described in the	for any loss and damage c report were made as of its	aused by using part or all of t preparation date, and we do	these materials. Investors o not make any guarantee	are advised to make investment decisions as about their accuracy and completeness. In
addition, these opinions and forecasts may	be changed	in the future without prior notice.	KCR reserves all rights co	ncerning the contents. Copyir	ng or reproducing the con	tents without prior approval is prohibited.



KCR - Management Strate	gy Top Interview Report 5	Transaction Number 7593KT160202	2-Feb-16	W 株式会社 KCR 総研
VT HOLDINGS	CO., LTD.	(TOKYO:	7593) Coi	nsolidated
	Dividends Expected	to Increase for Sixth Cons	ecutive Fisca	l Year
IR Strategy and Shareholder Return	score, 3 in IR tool score, 5 94.3% with 283 points in g These figures indicate th importance on measures The company is also pro consolidated dividend pay company plans to award t commemorate its First Se	ated on a scale of one to five as for in IR fair disclosure score, and 5 general rating. (See page 19: KCf at the company's level of IR activi cargeting shareholders and invest active in its shareholder return in out ratio from 30% to 40%. For th otal dividends of ¥18, comprising ction designation and a year-end dated dividend payout ratio of 45	in IR strategy sc R-IR Strategy Ana ity is extremely h ors. tiatives and has r te fiscal year endi an interim divider dividend of ¥8. T	ore, which resulted in alysis Report) igh and that it places raised its target ing in March 2016, the nd of ¥8, a ¥2 dividend to his level of dividends
	Summary of Interview	M		
		ties are in the automotive busines vehicles. The company is pursuir	-	
Summary		cal year ending in March 2016, th ordinary profit. VT Holdings over rket through M&A activity.		
		s unchanged its forecast for the find forecast for the first half, but cites		
		o continue its M&A activities and t ng its scope of operations, boostin		
		its dividend payout ratio from 30% raise dividends for the sixth conse		, ,
	KCR believes the company	licates that the company's shares y's results will be favorable in the company an overall rating of +2 (E	second half, out	bacing company
This report is intended to provide information	on as reference for investment decisions, and r	ot intended to solicit investment. Although figures and	opinions in the report are h	ased on data obtained from sources deemod
reliable, KCR Inc. does not guarantee their based on their own judgment and responsit	accuracy. KCR will assume no responsibility f bility. Opinions and forecasts described in the r	or any loss and damage caused by using part or all of eport were made as of its preparation date, and we d	these materials. Investors a o not make any guarantees	are advised to make investment decisions about their accuracy and completeness. In
addition, these opinions and forecasts may	be changed in the future without prior notice. I	CR reserves all rights concerning the contents. Copyi	ng or reproducing the conte	nts without prior approval is prohibited.

KCR-SHARE PRICE ANALYSIS REPORT Share Price VT HOLDINGS CO., LTD. (TOKYO: 7593) Consolidated Transaction Number **Overall Rating** 7593SB160202 Theoretical Stock Price PSR Approach PER&PBR PER&PBR $\star\star\star\star\star\star$ ***** **** $\star \star \star \star \star$ ★★★★ (JASDAQ estimation) Valuation Results 783 YEN -7.1% 02-Feb-16 728 YEN Comparable Peer Company Analysis Current Share Price Price Earnings Ratio 18.49 (X) 267 YEN 172.3% 2.72 (X) Net Asset Approach (book value) Price Book-value Ratio PER(JASDAQ estimate) Earnings Return Method 1,158 YEN -37.1% 17.74 (X) 75.05 (X) PER(Peer company estimate) Price-to-Sales Ratio Approach 1,409 YEN -48.3% PBR(JASDAQ estimate) 1.16 (X) PBR(Peer company estimate) Stock Yield (estimate) 3.09 (X) 6.36 % KCR Average Discounted Cash Flow Method 91 YEN 702.1% -4.30% Dividend Yield (JQ average estima 1.83 % 742 YEN -1.8%Theoretical Stock Price Average Rate of divergence

Precondition	FY3/13	FY3/14	FY3/15	FY3/16*KCR	FY3/17*KCR	FY3/18*KCR
(JPY 1 Million)	Actual	Actual	Actual	*KCR Estimate	*KCR Estimate	*KCR Estimate
Net Sales	118,317	132,682	136,376	146,604	161,265	185,454
Ordinary Income	7,659	9,976	7,434	9,236	10,321	11,684
Net Income	4,775	5,126	4,633	5,542	6,193	7,010
Operational Cash Flows	2,347	13,929	4,259	7,000	9,000	10,000
Investment Cash Flows	-1,643	-570	-5,017	-1,500	-1,500	-2,000

VT HOLDINGS CO., LT	D.		Three Sin	nilar and Com	peting Compa	nies
Net Sales	146,000 (JPY 1 Million)	Estimate	NIDEC CORPORATION			n 6594)Consolidated
Ordinary Income	8.000 (JPY 1 Million)	Estimate	SoftBank Corp.			n 9984) Consolidated
Net income	4,700 (JPY 1 Million)	Estimate	COLOWIDE CO.,LTD.			n 7616)Consolidated
Shareholders' Equity	31,920 (JPY 1 Million)					· · · · ·
Number of Shares Issue	119,381,034 (thousand shares)					
Share Price	728 YEN	Current				
Market Value	86,909 (JPY 1 Million)					rate of divergence
Price to Sales Ratio	1,223 (JPY 1 Million)		er company average)	3 069 939	(JPY 1 Million)	-97.2%
Earnings Per Share	39 YEN		(Peer company average)	1.15		-48.3%
Book-value Per Share	267 YEN		(XKCR Average=6.6%)	1,409		-48.3%
Share price/PSR	0.60 (X)	EPS x Peer comp	-	2,955		-75.4%
PER	18.49 (X)	PBR x Peer comp		825		-11.8%
PBR	2.72 (X)		KCR Average 18.9%)	1,890		-61.5%
Stock Yield	5.41%	EPS x JASDAQ a	-	698		4.2%
	0.1170	PBR x JASDAQ a	•	310		134.7%
			KCR Average16.9%)	504		44.4%
		Total Average (%	-	1,136		-35.9%
NIDEC CORPORATION			SoftBank Corp.	1,100		B
Net Sales	1,150,000 (JPY 1 Million)	Estimate	Net Sales	8 999 000	(JPY 1 Million)	Estimate
Ordinary Income	126,000 (JPY 1 Million)	Estimate	Ordinary Income		(JPY 1 Million)	Estimate
Net Income	90,000 (JPY 1 Million)	Estimate	Net Income		(JPY 1 Million)	Estimate
Shareholders' Equity	785,116 (JPY 1 Million)		Shareholders' Equity		(JPY 1 Million)	Current
Number of Shares Issued			Number of Shares Issu			
Share Price	8.481 YEN	Current	Share Price	5,455		Current
Market Value	2,528,544 (JPY 1 Million)		Market Value		(JPY 1 Million)	Current
Price to Sales Ratio	3,857 (JPY 1 Million)	Gurrent	Price to Sales Ratio		(JPY 1 Million)	Current
Earnings Per Share	302 YEN		Earnings Per Share	516		
	2,633 YEN			2,495		
Book-value Per Share Share price/PSR	2.003 YEN 2.20 (X)		Book-value Per Share Share Price/PSR	0.73		
PER	28.09 (X)		PER	10.56		
PBR	3.22 (X)		PBR	2.19		
					(X)	
Stock Yield COLOWIDE CO.,LTD.	3.56%	C	Stock Yield	9.47%		
Net Sales	248,817 (JPY 1 Million)	Estimate				
Ordinary Income	6,050 (JPY 1 Million)	Estimate	The KCR share price anal			/
			share price of the covered			
Net income Shareholders' Equity	706 (JPY 1 Million) 34,183 (JPY 1 Million)		the average theoretical st			
			a net asset approach, an e			
Number of Shares Issued Share Price			approach, and a DCF met	-		
Share Price Market Value	1,749 YEN	Current	value is also determined b			
	131,672 (JPY 1 Million)	Gurrent	which PER and PBR of th	-	-	
Price to Sales Ratio	3,305 (JPY 1 Million)		more negative the rate is,			
Earnings Per Share	9 YEN		inore negative the rate is,			ing o onaro io.
Book-value Per Share	454 YEN				0 II D	0 1 1 1
Share price/PSR	0.53 (X)					r Company Analysis
PER	186.50 (X)				Average	783.41
PBR	3.85 (X)				Maximum	1,089.97
Stock Yield	0.54%		Change Duis atk	EDC.	Minimum	596.35
	A D	0	Share Price*	EPS*	BPS*	Calculated Price
	A B	С	5,228	275.9	1,861	749
	A B	0	6,968	409.1	2,564	699
	A	С	5,115	155.6	1,544	1,090
	В	С	3,602	263	1,474	596

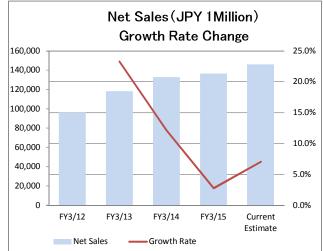
Viewp	oint
****	Considerably Undervalued
****	Undervalued
***	Standard
R ★★	Overvalued
*	Considerably Overvalued

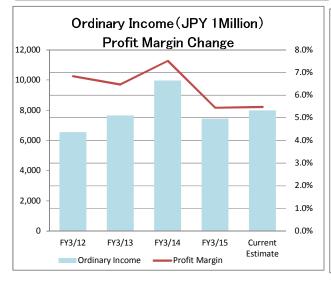
pany Features] rating rating f new entrants of competitive rivairy substitute products or ee ng power of suppliers nr five forces analysis ector Automobil Threat of New	Arry [Market Division] [Fis ail TOKYO VT Holdings Co, Ltd specializes in the M&A activities and stock-type busines 86.8% 82.5% ***** 82.5% ***** 90.0% ***** 91.0% ***** 92.5% ***** 92.5% ***** 92.5% ***** 92.5% ***** 92.5% ***** 92.5% ***** 92.5% ***** 92.5% ***** 92.5% ***** 93.5% ***** 94.3% ***** 94.3% ***** 94.3% ***** 94.3% ***** 94.3% ***** 94.3% **** 94.3% ***** 94.3% ***** 94.3% ***** ***** ****** ****** ************************************		100.0% ★★★★ 100.0% ★★★★ 90.0% ★★★★			**7
593 Reta pany Features rating rating for anotrents of competitive rivalry substitute products or as ng power of outshares or r five forces analysis environment analysis ector Automobile Threat of New	ail TOKYO VT Holdings Co. Ltd specializes in the M&A activities and stock-type busites 86.6% 82.5% ****** 82.5% ****** 92.5% ****** 92.5% ****** 92.5% ***** 92.5% ***** 92.5% ***** 92.5% ***** 92.5% ***** 94.3% ***** 94.3% ***** 94.3% ***** 94.3% ***** 94.3% *****	3月 automobile dealer ss model. Consistency Important point Planning ability Purposofulness Top Management	Kazuho Takahashi business focusing or 100.0% ★ ★ ★ ★ 100.0% ★ ★ ★ ★ 90.0% ★ ★ ★ ★	n Honda and Nissan. <mark>Cost leadership s</mark>		rowth strategy thr
pany Features] rating rating f new entrants i of competitive rivalry substitute producto or an ng power of suppliers ar five forces analysis entrinonment analysis ector Automobile Threat of New S	VT Holdings Co, Ltd specializes in the M&A activities and stock-type busines 86.6% 85.5% ****** 82.5% ****** 9 66.7% ****** 90.0% ****** 72.2% ***** 64.3% ***** 64.3% ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ***** ******* *****	s model. Consistency Important point Planning ability Purposefulness Top Management	100.0% ★★★★ 100.0% ★★★★ 90.0% ★★★★	Cost leadership s		rowth strategy thr
rating rating f new entrants of competitive rivairs substitute products or as ng power of oustomers ng power of suppliers r five forces analysis entor Automobile tector Automobile Threat of New	86.8% ★★★★ 85.5% ★★★★★ 92.5% ★★★★★ 7 100.0% ★★★★ 72.2% ★★★★ 100.0% ★★★★ 72.2% ★★★★ 64.3% ★★★★ determines the competitive intensity a attractiveness of an industry	Consistency Important point Planning ability Purposefulness Top Management	100.0% ★★★★★ 90.0% ★★★★★			
rating f new entrants of competitive rivalry substitute products or as ng power of oustomers ms power of suppliers r five forces analysis environment analysis ector Automobile Threat of New S	85.5% *** 82.5% ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** * 	Important point Planning ability Purposefulness Top Management	100.0% ★★★★★ 90.0% ★★★★★			
f new entrants of competitive rivalry substitute products or as mg power of oustomers mg power of suppilers r five forces analysis environment analysis ector Automobile Threat of New	82.5% ★★★★★ 66.7% ★★★★ 710.0% ★★★★ 72.2% ★★★★ 64.3% ★★★★ 64.3% ★★★★ determines the competitive intensity a attractiveness of an industry	Important point Planning ability Purposefulness Top Management	100.0% ★★★★★ 90.0% ★★★★★			83.3% ★★★★
of compotitive rivelry substitute products or as ng power of oustomers r five forces analysis environment analysis ector Automobile Threat of New		Planning ability Purposefulness Top Management				77.3% ****
ng power of oustomers ng power of suppliers r five forces analysis environment analysis ector Automobile Threat of New	72.2% ★★★★ 64.3% ★★★★ determines the competitive intensity a attractiveness of an industry	Top Management		Concentration stra	ategy	100.0% ****
ng power of suppliers r five forces analysis environment analysis ector Automobili Threat of New	$64.3\% \star \star \star \star$ determines the competitive intensity a attractiveness of an industry			Cost leadership s		80.0% ****
r five forces analysis environment analysis ector Automobil Etor Threat of New	determines the competitive intensity a attractiveness of an industry			Differentiation s Concentration stra		66.7% ★★★★ 100.0% ★★★★
environment analysis ector Automobile Threat of New		nd therefore	Strategic type		gic model and judges its	
ector Automobile F Threat of New S			analysis			
Threat of New	73.1% KCR Average e dealer industry	64.0	5 Strategic model analysis	86.9%	KCR Average	78.9%
Threat of New	Economies of scale	10	٦		Lowest price in the industr	y 5
Threat of New	Product differentiation	5			Low-cost structure	10
	Capital requirements Switching costs of suppliers	5 10	-		Gross margin ratio Capital investment	<u>10</u> 5
	Access to distribution channels	10	-		Process technology	10
(Cost advantages independent of scale	6		Cost leadership	Distribution costs	10
	Governmental and legal barriers	10 10	-	strategy	Financial power	5
Subtotal 80	Expected retaliation 83%	66	-		Financing capability System completeness	5
Ν	Number of rival companies	10]		Cost control and system	10
	Growth speed	5	4		Authority and responsibiliti	
	Scales of fixed and stock costs Differentiation	10 0	-	Total 120	Contingency fee system 83%	10
	Customer retention	10	1			100
competitive rivairy	Expansion of supply capacity	10	4		D	
	Heterogeneous strategy Fruit of strategic results	0 5	-		Product design Brand image	0
	Exit barriers	10	1		Technology	5
Subtotal 90	67%	60			Product features	10
	High profit company of Gulliver Low-priced with same performance	10 10	-	Differentiation	Customer service Distribution network	10
Subtotal 20	_ow-priced with same performance 100%	20	1	strategy	Marketing capabilities	10
F	Force down prices	10			R&D capabilities	0
	Number of potential customers Percentage of customer costs	10 5	-		Experience level Imagination	10
	Differentiation(buyer needs)	5	-		Talent matching system	10
of customers	Buyer switching costs	0		Total 110	77%	85
	Wealthiness	5 10	-			
	Backward integration possibility Essentiality	10	-		Investment in specific targ	ets 10
6	Buyer information availability	10]	Concentration	Investment in specific prod	ucts 10
Subtotal 90	72%	65	-	strategy	Investment in specific area	
	Oligopolization Possibility of substitutes and products' changes	5 10	-	Total 40	Investment in specific segr 100%	nents 10 40
	mportance of customers	10			•	
of suppliers	Essentiality	0		analyzes risks for f		C1 49
	Number of rival companies Supplier switching costs	5 10	Risk analysis	82.2%	KCR Average	61.4%
F	Possibility of forward integration	5			Innovation possibility by other o	
Subtotal 70	64%	45	_	Cost leadership	Price reduction by rivals	10
Total 350	73%	256	_	strategy risk	Product improvement Marketing improvement	10
	ne strategic level from the following fo	ur viewpoints			Cost inflation effects	0
nent 97.5%	KCR Average 91.1%			Total 50	80%	40
analysis	External and management environments	10	Т			
Consistency	Corporate and business strategies	10	1	Differentiation	Other companies' brand-name	
analysis	Management strategy and functions	10	4	strategy risk	Changes of customer need	s 10
n n n n n n n n n n n n n n n n n n n	Management functions Short term and future	10 10	-	Total 30	Imitation 67%	10
Total 50	100%	50			07/0	20
			-			
	Business domain, market & products Dynamic business resources	10 10	-	Concentration	End of cost advantages End of specific needs	10
important point	Static business resources	10	1	strategy risk	Subdivision of specific targ	
analysis	Company's strength	10	4	Total 30	100%	30
Total 50	Narrowing 100%	10 50	-			
i Juai Ju	100/0	50	■Other qualitative	factors check ot	her different factors from	the strategies
	Goal achievement	10	96.4%	KCR Ave		
	Planning from long-term viewpoints Short-term and long term planning	5	4	Top monorement	Management stance	105
	Short-term and long term planning Downward revision	10 10	1	Top management Total 170	97%	165
F	Planning flexibility	10				
Total 50	90%	45		Company analysis	Head office, corporate cult	
	Strategic domain	10	٦	Total 120	96%	115
	Company policy, management philosophy & CSR	10	1			
analysis	Stage of company purposes	10			overts qualitative informat	
	Company aims and management strategies Company aims and employees	10 10			que judgement scores ass	
Total 50	100%	50			npany based on Michael F	
t		1			s are given, the higher the k of a company, which do	
Strategic level ceptionally strateg	zic 80~100% ★★★★★	4			as rated as follows; 64.0%	
nsiderably strateg		1			ic model analysis, 61.4% ir	
Strategic Strategically weak	40~60% ★★★]	91.1%, in a manager	nent balance analysi	s, and 91.2%, in a top man	agement and

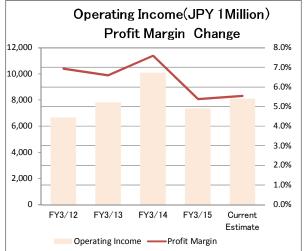
Data State Data State Description Description <thdescription< th=""> <thdescription< th=""> <</thdescription<></thdescription<>									0. 750		n Number	7593AL16	0202	(02-Feb-16	. D.: 1	Analysi	ititative is Over
					[Finant Your End]		[BBS(ven)]	• • • • • • •				2.5	R/				Ra	ating
														[Market Value]		-	★	★★
				Equivalent to		yen	_	_							hest Price within	Five Years]	870	yen
Viete lege 0, Lie gesenten in beauteneble entree service Secure III Secure IIIIII Secure III Secure III Secure III Secure III Secure III			YES													_		yen erseas Ra
			Co. Ltd sp	ecializes in th					Nissan, The							10.0		1
									nooun. m	, company						[PER	Estimate]	
	_				[Established]	March-83	[Number of	f Years since E	stablished]	32.9	[Ratio]	1.45		uity ¥million】	31,920	[Cur	rent PBR]	
		(JPY 1 Millio	n)	(JPY 1 Millio	n)	(JPY 1 Million	n)	(JPY 1 Million	n)	(JPY)	(JPY)	Dividend			(JP	Y 1 Million)		
Sate Rue Rue </td <td></td> <td>Net</td> <td>Growth</td> <td>Operating</td> <td></td> <td>Ordinary</td> <td>Profit</td> <td>Net</td> <td>Profit</td> <td>Earnings per</td> <td>Dividends</td> <td>Payout</td> <td></td> <td>Operational</td> <td>Investment</td> <td></td> <td></td> <td>Cash</td>		Net	Growth	Operating		Ordinary	Profit	Net	Profit	Earnings per	Dividends	Payout		Operational	Investment			Cash
3/2 8005 6.662 6.67 6.68 6.67 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 6.68 <th< td=""><td></td><td></td><td></td><td></td><td>Profit Margin</td><td></td><td></td><td></td><td></td><td></td><td></td><td>Ratio</td><td></td><td></td><td></td><td></td><td></td><td>Cas Equival</td></th<>					Profit Margin							Ratio						Cas Equival
2/14 132.85 12.81 12.85 7.65 9.72 7.55 1.78 32.65 44.20 12.35 2.62 113.80.264 42.80 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 12.55 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 -2.01 <td< td=""><td>(3/12</td><td>95,974</td><td></td><td>6,662</td><td>6.9%</td><td>6,562</td><td>6.8%</td><td>4,361</td><td>4.54%</td><td>42.3</td><td>6.67</td><td>15.8%</td><td></td><td></td><td></td><td>110110</td><td></td><td></td></td<>	(3/12	95,974		6,662	6.9%	6,562	6.8%	4,361	4.54%	42.3	6.67	15.8%				110110		
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Contability Analysis Contability Analysis Actual Act			8	Prev.	Actual											servio	e indust	ries)*
DE (Net Income) 18.4% 15.0% 14.7% 17.4% 12.6% 2.4% 3.0 10.2% 2.35% 4.1% 7.5% 7.5% 7.5% 7.5% 7.5% 5.5% 5.5% 6.3% 9.1% -3.7% 3.0 10.4% 14.7% 2.1% 6.4% -0.0% tal Asset Turnover 1.6 1.5 1.6 1.6 0.7 0.8 4.0 0.8 0.4 0.9 1.3 0.2 0.2 0.4 0.2 0.4 0.2 0.4 0.2 0.4 0.2 0.4 0.2 0.4 0.2 0.4 0.2 0.4 0.2 0.4 0.2 0.4 0.2 0.2 0.4 0.2 0.4 1.3 0.2 0.0 0.4 0.2 0.4 1.3 0.2 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	/			10.1%	0.0%	0.0%	10.1%		- 5.2%	0.7%	Analysis	0.0				0.0%	-0.2%	
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2.7 4.7 3.3 2.3 1.7 2.9 3.0 3.0 The KCR quantitative analysis report is a rating report based on a financial analysis that mpares a company with its similar and competing companies. This report analyzes a mpany in five indexes: profitability, efficiency, safety, growth potential, and productivity,	***	*****	***	**	**	***	***	***	50.0%				5					
CR Inc This company was rated 2.9 in profitability, 3.1 in efficiency, 3.0 in safety, 3.0 in owth, 2.7 in productivity, 2.9 in quantitative analysis, and 60.0% in total evaluation (KCR's erages). Safety Analysis	mpares a mpany in addition t CR Inc T owth, 2.7	a company five index to an inde his compa	with its es: profi valuate ny was r	similar and ability, eff d by an ex ated 2.9 in	l competing iciency, safe pert's persp profitability	companies ety, growth pective ana /, 3.1 in effi	. This rep potential, lysis uniq ciency, 3.	ort analyze , and produ uely develo 0 in safety,	s a ctivity, ped by 3.0 in	a ivity, ed by 0 in KCR's					sis			

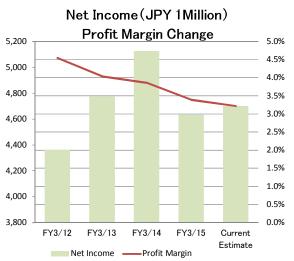
scal Year End	INGS CO.,			medium-to-long ter			Total Score		
		LTD.		(TOKYO: 7593) Con	solidated 02	2-Feb-16	10.1		
Address	Mar. 31	Zip Code	460-0003	Telephone Number	+81-52-2	203–9500	10.1		
	3–10–32, Nishik	i, Naka-ku, Nago	oya, Aichi		Representative Kazu	ho Takahashi KC	R Average 12.8		
	-	, Ltd specializes n strategy throug			-	model.			
Main Basic Data	Accumulated	Current	Shareholders'	Number of		*Estimate is basically a Operational	company plan. Asset is current. Investment		
Capital JPY 1 Million)	Profit (JPY 1 Million)	Share Price (YEN)	Equity (JPY 1 Million)	Shares Issued(thousand	BPS (YEN)	Cash flows (JPY 1 Million)	Cash flows (JPY 1 Million)		
4,297	24,466	728	31,920	110,381.0	262	4,259	-5,017		
otal Assets JPY 1 Million)	Interest- Bearing Debt (JPY 1 Million)	Dividends Per Share (YEN)	Dividend Payout Ratio	Established	Highest Prio within Five Years (YEN	e within Five	e Up/Down Ratio (High Price)(%)		
91,086	22,577	18	45.1%	March-83	870	49	-16.3		
*Net Sales JPY 1 Million)	*Operating Income (JPY 1 Million)	*Ordinary Income (JPY 1 Million)	*Net Income (JPY 1 Million)	*EPS (YEN)	*ROE (Net Income)	*ROA (Ordinary Income)) Equity Ratio		
146,000	8,100	8,000	4,700	39.95	14.7%	8.8% * Estimate	35.0%		
ccumulated rofit/Capital (x)	PBR (x)	*PER (x)	Dependence of Interest- Bearing Debt	Dividend Yield (%)	Number o Years sinc Establishe	f e (Low Price)(%			
5.7	2.8	18.2	24.8%	2.5	33	1,385.7	-758		
5.0	1.0	2.0	2.0	5.0	5.0	1.0	5.0		
Ordinary Income Margin	Industry	Simple Arithmetic Average (YEN)	Number of Shares Issued (thousand shares)	Market Value (JPY 1 Million)	Negative Ne	ws EPS	ROE		
5.5%	Retail	72.8	1,193,810	86,909	Increases bo in sales and profits	Increasing	14.7%		
0.0	3.0	5.0	2.0	1.0	1.0	5.0	5.0		
Expert's P	erspectives	Score	Rating	KCR Average		Radar Cha			
erspective	e of Expert E	1.9	**	3.1	i to 5 Rati	Rating Scale Expert's Perspective Analysis Index			
erspective	e of Expert T	2.9	***	3.3	Perspective Per				
erspective	e of Expert B	2.3	**	3.1	of Expert		of Expert		
Analys	Perspective is Index	3.0	***	3.3		∐ Perspecti of Expert			
Rat	ting	masters that really exist Score							
**	***	4.5~5.0 3.4~4.4	Expe		k investments. Thi	s expert tends to place im	r built assets of 3 billion ye portance on low-price sto		
*	** **	2.5~3.4 1.5~2.4	Expe	Dert T An investor who built assets of 300 billion yen as an individual investor. The tends to place importance on medium-to-long term investment and received to be a set of the tends to place importance on the tends to be a set of the tends to be a set of the tends to be a set of					
,	*	0~1~1.4	Expe			nvestor who earned 5 trillie to place importance on val			

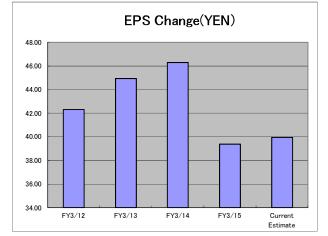
KCR-FINANCIAL ANALYSIS F	7593ZM16	0202 02-Feb-16								
VT HOLDINGS CC	(TOKYO: 7593) Consolidated									
Elemental Analysis	Net Sales	Growth Rate	Operating Income	Profit Margin	Ordinary Income	Profit Margin	Net Income	Profit Margin	EPS	Dividends per Share
FY3/12	95,974		6,662	6.9%	6,562	6.8%	4,361	4.5%	42.30	6.7
FY3/13	118,317	23.3%	7,810	6.6%	7,659	6.5%	4,775	4.0%	44.93	10.0
FY3/14	132,682	12.1%	10,082	7.6%	9,976	7.5%	5,126	3.9%	46.29	12.3
FY3/15	136,376	2.8%	7,347	5.4%	7,434	5.5%	4,633	3.4%	39.38	14.0
Current Estimate	146,000	7.1%	8,100	5.5%	8,000	5.5%	4,700	3.2%	39.95	18.0



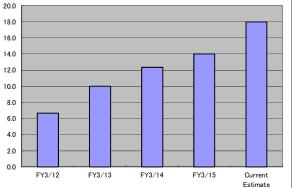




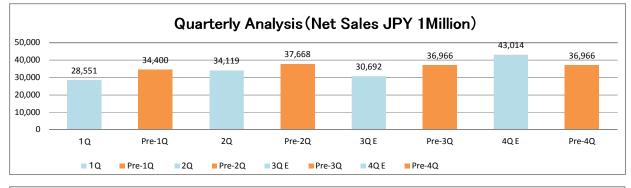


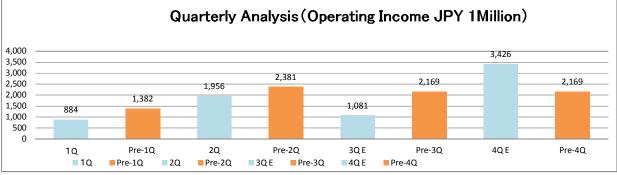


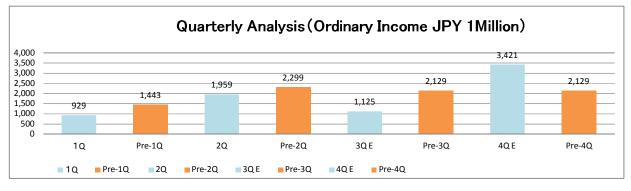
Dividends per Share(JPY)

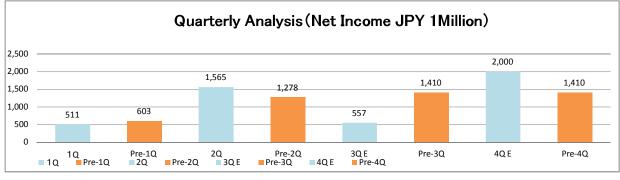


KCR-FINANCIAL ANALYSIS R	EPORT2			Transaction Number 7593ZM160202					02-Feb-16		
VT HOLDINGS CO	., LTD.						(TOKY	D: 7593)	Consolidated		
Quarterly Analysis	Net Sales	Growth Rate	Operating Income	Profit Margin	Ordinary Income	Profit Margin	Net Income	Profit Margin			
1Q	28,551	20.5%	884	3.1%	929	3.3%	511	1.8%			
Pre-1Q	34,400	0.0%	1,382	4.0%	1,443	4.2%	603	1.8%			
2Q	34,119	10.4%	1,956	5.7%	1,959	5.7%	1,565	4.6%			
Pre−2Q	37,668	0.0%	2,381	6.3%	2,299	6.1%	1,278	3.4%			
3Q E	30,692	20.4%	1,081	3.5%	1,125	3.7%	557	1.8%			
Pre-3Q	36,966	0.0%	2,169	5.9%	2,129	5.8%	1,410	3.8%			
4Q E	43,014	-14.1%	3,426	8.0%	3,421	8.0%	2,000	4.6%			
Pre-4Q	36,966	0.0%	2,169	5.9%	2,129	5.8%	1,410	3.8%			

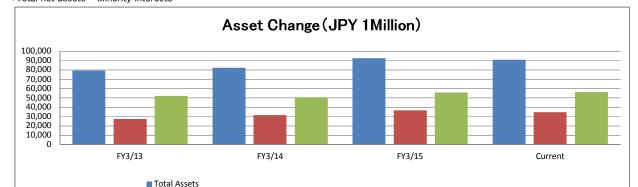


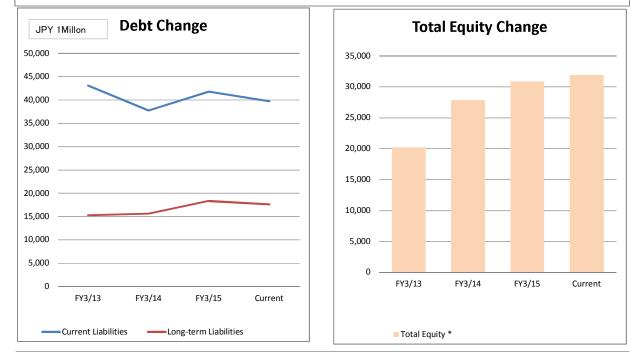


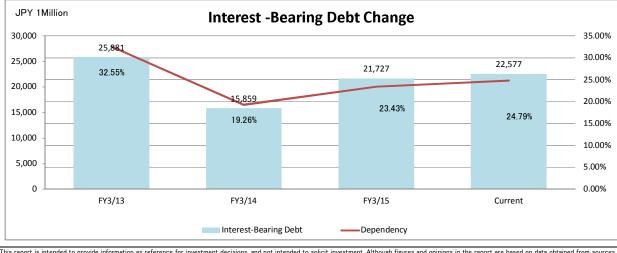




KCR-FINANCIAL ANALYSIS RI	EPORT3			Transaction	Number	7593ZM16	0202		02-Feb-16		
VT HOLDINGS CO., LTD.								(TOKYO: 7593) Consolidate			
	Total	Current	Total Non-	Current	Long-	Total	Interest-	Dependenc	Number of		
Asset Analysis	Assets	Assets	Current Assets	Liabilities	term	Equity *	Bearing Debt	У	Employees		
FY3/13	79,510	27,392	52,118	43,074	15,279	20,208	25,881	32.55%	2,285		
FY3/14	82,337	31,642	50,694	37,736	15,645	27,913	15,859	19.26%	2,279		
FY3/15	92,722	36,647	56,125	41,817	18,350	30,915	21,727	23.43%	2,539		
Current	91,086	34,822	56,264	39,737	17,613	31,920	22,577	24.79%	2,591		
*Total net assets - Minority int	erests										







KCR-FINANCIAL ANALYSIS REPORT4

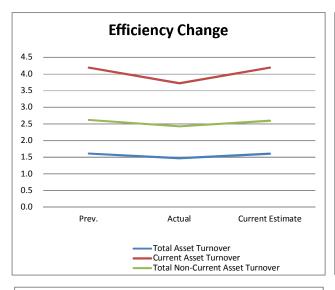
Transaction Number 7593ZM160202

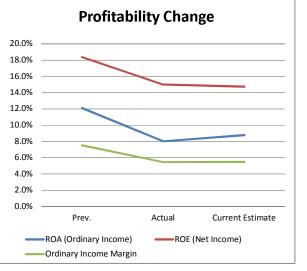
(TOKYO: 7593) Consolidated

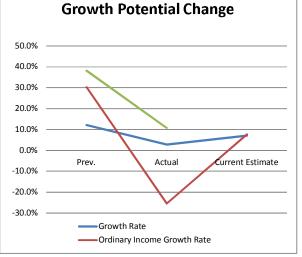
Financing Index Analysis			
	D	A	
Profitability Analysis	Prev.	Actual	Current Estimate
ROA (Ordinary Income)	12.1%	8.0%	8.8%
ROE (Net Income)	18.4%	15.0%	14.7%
Ordinary Income Margin	7.5%	5.5%	5.5%
Efficiency Analysis	Prev.	Actual	Current Estimate
Total Asset Turnover	1.6	1.5	1.6
Current Asset Turnover	4.2	3.7	4.2
Total Non-Current Asset Turne	2.6	2.4	2.6
Safety Analysis	Prev.	Actual	Current Estimate
Current Ratio	83.9%	87.6%	87.6%
Debt Ratio	191.2%	194.6%	179.7%
Equity Ratio	33.9%	33.3%	35.0%
Growth Potential Analysis	Prev.	Actual	Current Estimate
Growth Rate	12.1%	2.8%	7.1%
Ordinary Income Growth Rate	30.3%	-25.5%	7.6%
Equity Growth Rate	38.1%	10.8%	
Productivity Analysis	Prev.	Actual	Current Estimate
Sales per Employee *	58,219	53,712	56,349
Ordinary Income per Employee *	4,377	2,928	3,088
Net Income per Employee *	2,249	1,825	1,814

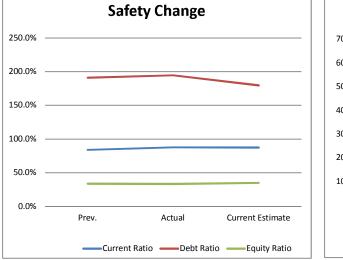
*Thousand yen

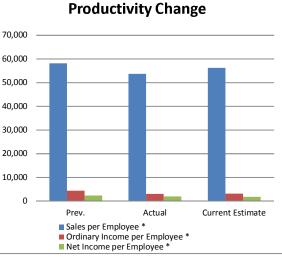
 $\$ The assets are calculated, using the most recent value.

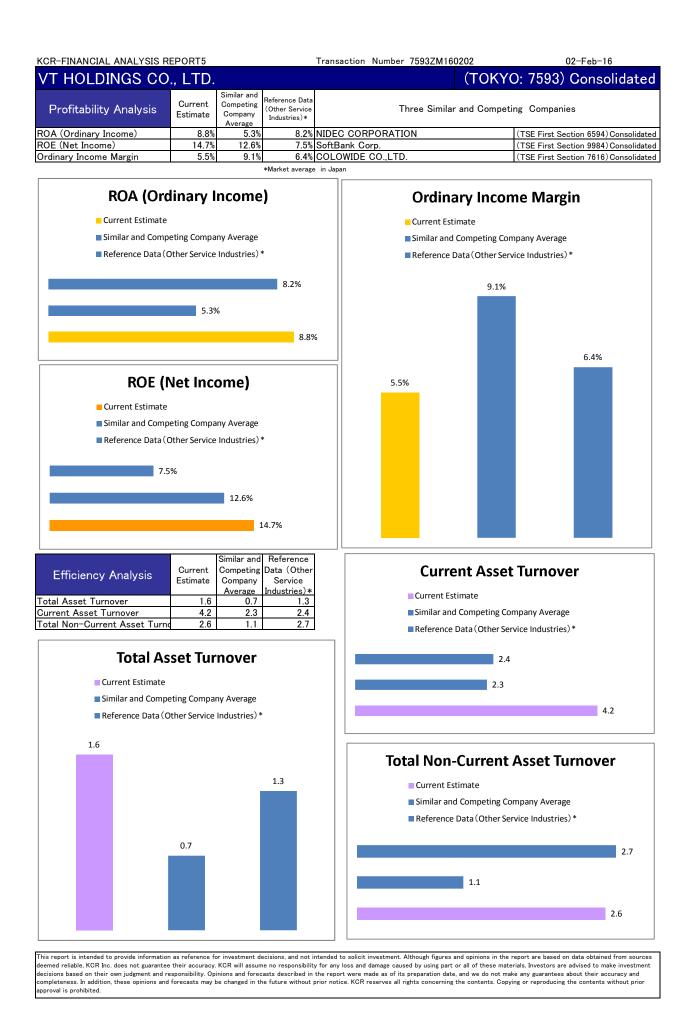


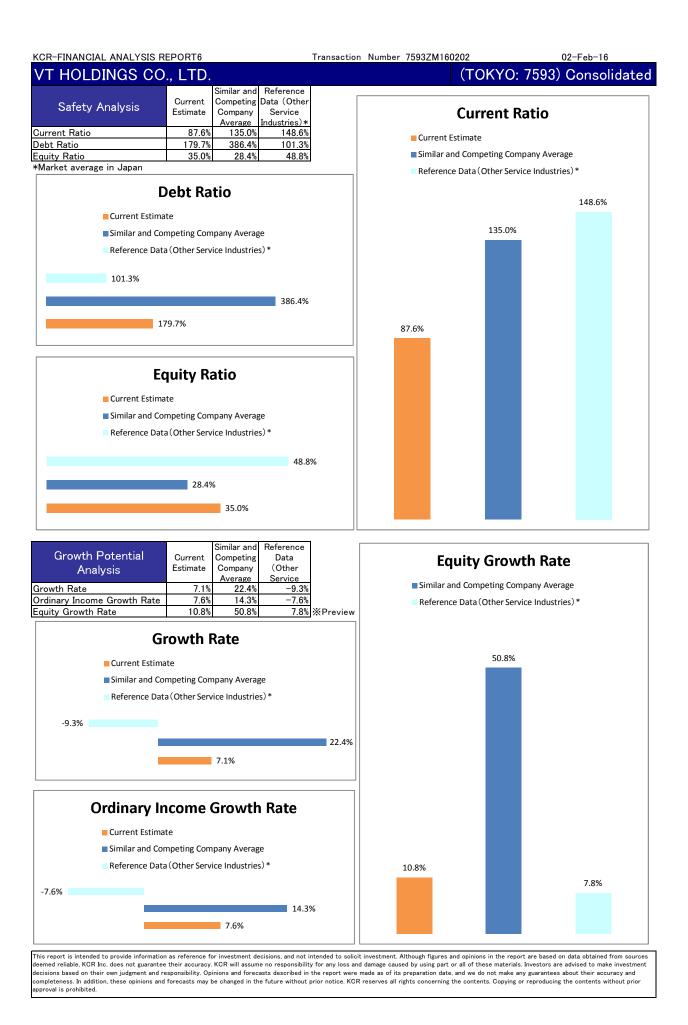


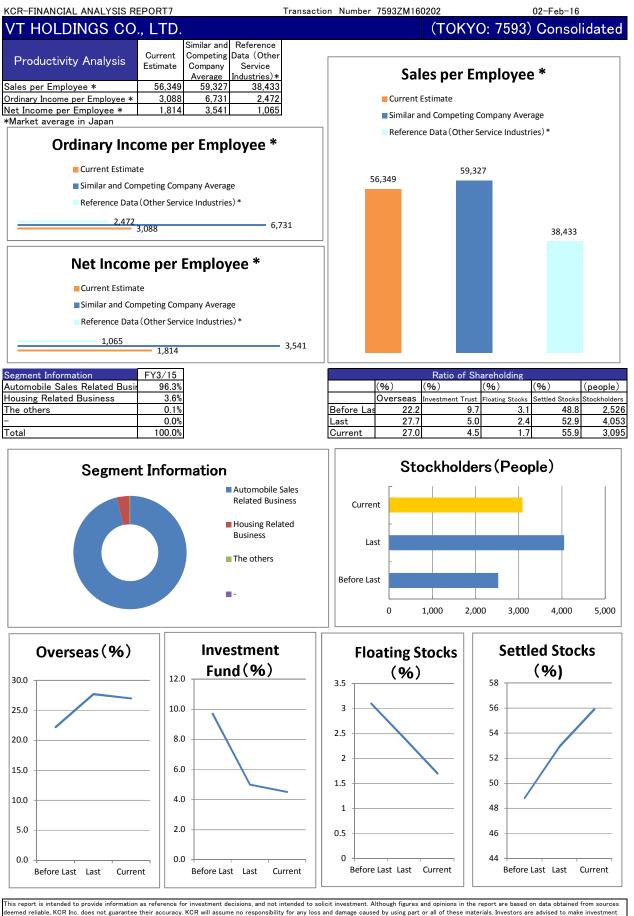












Intersport is included to provide information as therefore to theresinent devisions, and not inference to solicit interstitent, valuaging are and opmoting in the report are based on take docament more solicit. All of the sentences and opmoting in the report are based on take investment. Solicit is the report were made as of its preparation date, and we do not make any guarantees about their accuracy and forecasts described in the report were made as of its preparation date, and we do not make any guarantees about their accuracy and completeness. In addition, these opinions and forecasts may be changed in the future without prior notice. KCR reserves all rights concerning the contents. Copying or reproducing the contents without prior approval is prohibited.

T HOLDINGS CO., LTD.	(TOKYO)	7593) Co	nsolidated	IR Ove	erall Rating
	ivision】 [Fiscal Year End]				
7593 Retail TOKY		460-0003	+81-52-203-9500	× ×	***
[Address] 3-10-32, Nishiki, Naka-ku		[Established]	Mar-83		
[Representative] Kazuho Takahas [Company Features]	irii		Managing Direc		mauchi
VT Holdings Co, Ltd specializes in the auto	mohile dealer husiness fr	[Share Price]		•	nts a growth strat
through M&A activities and stock-type bus			ua anu missan. Ti	le company ado	pts a growth strate
estor Relations Strategy Analysis	Reference Data	Point		VT HOLD	INGS CO., LTD.
R activities (10 points)					
	89.3%	10			
R system (10 points)					
R Dedicated department		10			
ieneral affairs department	24.0%	4			
lanning department	23.0%	8			
Public relations department	17.0%	3			
inance department		5			
accounting department		3			
resident's office he others		6 2			
		2			
lanagement philosophy and operating style (50 points)					
loes top management perform IR activities?	83.6%	50			
ES ctivities		10			
CLIVITIES Top management participates in briefing sessions for	investor 81.8%	10			
Top management gives individual interviews to analys		30			
	0,.0%				
R communication (80 points)		80			
Financial settlement briefings	77.7%	10			
Individual interviews Overseas briefing sessions	32.6% 15.9%	10 10			
	1010				
or whom the above activities are conducted?	אד דכ/	10			
Analysts and institutional investors Individual investors	37.7% 13.4%	10 10			
Is disclosure made fairly?	Priority point	20			
IR roadshows	50.0%	10			
R tools (20 mointe)		30			
R tools (20 points) Stockholder communication materials	89.6%	10			
English materials (annual reports etc.)	42.8%	20			
R website (100 points)	97.5%	100			
Is there a web page that clearly states IR?	79.4%	10			
Top message	45.9%	10			
Annual securities reports Statement of accounts	42.0% 41.5%	10 10			
Monthly reports, stockholder communication materials		10			
IR calendar	28.5%	10			
IR videos	23.8%	10			
E-mail magazines about IR	19.5%	10			
FAQ	14.6%	10			
English IR web page	19.4%	10			
R effect measurement (10 points)					
Conducting	84.3%	10			
annual expenses (10 points)					
₹ annual expenses(10 points) More than 5 million yen	24.0%	10			
tal	n fair diaclasura	300			1
a carrying out this analysis, KCR Inc. places importance o gement criteria, conducting hearings and objective evaluat		its unique	KCR Average	203.7	Viewpoint
	General rating	94.3%			****
Company Full marks	IR strategy	96.0%		Good 230~	****
	IR offline	100.0%		Standard 180~	***
IR strategy	IR online	95.0%	65.4%	Below Standard 130~	**
	IR tool	66.7%	45.6%	Inferior 80~	*
	Fair disclosure	100.0%		Problematic 0~	-
Fair disclosure					of the company
V T					ite and IR strategy
				eving that strate	gic IR activities ha
	big effects on it	.s SLUCK perform	nance.		
IR tool					
report is intended to provide information as reference for investment decisio					
ed reliable, KCR Inc. does not guarantee their accuracy. KCR will assume no					



STOCKS

- '+1 Strong Buy' recommendation indicates that upside potential is 20% or more within a year.
- '+2 Buy' recommendation indicates that upside potential is 10% or more within a year.
- '+3 Neutral' recommendation indicates that upside potential is less than 10% or downside potential is less than 10% within a year.
- '+4 Sell' recommendation indicates that downside potential is 10% or more within a year.
- '+5 Strong Sell' recommendation indicates that downside potential is 20% or more within a year.

Rating change(Changed) = KCR alters its rating and target share prices due to changes in account settlement, market conditions, economic environment, etc.

Rating of 'Suspended' (Suspended) = KCR suspends its rating and target share prices temporarily due to laws and ordinances, and company rules. 'Not rated' or 'No rating' = Companies that are labelled as 'Not rated' or shown as 'No rating' are not covered by regular KCR research.

- $\star \star \star \star \star = '$ Strong Buy' recommendation
- ★★★★='Buy' recommendation
- $\star \star \star = 'Neutral' recommendation$
- $\star \star$ = 'Sell' recommendation
- ★ = 'Strong Sell' recommendation

SECTORS

'Bullish' rating means most stocks in the sector have (or the weighted average recommendation of the stocks under coverage is) a positive absolute recommendation. Neutral rating means most stocks in the sector have (or the weighted average recommendation of the stocks under coverage is) a neutral absolute recommendation. 'Bearish rating means most stocks in the sector have (or the weighted average recommendation of the stocks under coverage is) a neutral absolute recommendation.

Viewnoint

Viewpoin	nt XThe term	ı of validity:1year		
	Rating	Total evaluation index		
+1	Strong Buy	80%~100%~	Upside potential is 20% or more within a year.	*****
+2	Buy	60%~80%	Upside potential is 10% or more within a year.	****
+3	Neutral	40%~60%	Upside potential is less than 10% or downside is less than 10% within a year	***
+4	Sell	20%~40%	DownsideUpside potential is 20% or more within a year	**
+5	Strong Sell	~0%~20%	DownsideUpside potentia is 11% or more within a year	*
KOD'	TI.D. '			

KCR's Target Prices

Individual stocks are rated according to a potential room for a stock price to rise or fall to a target price defined as "(target price – current price)/current price" due to certain discretion of the management. In many cases, a target price becomes equal to fair investment value calculated as potential valuation 12 months out, that is, calculated by the combination of the discounted cash flow (DCF) method and other valuation techniques. When an analyst mentions a target price of a company in a report, the target price is based on the analyst's earnings forecast of the company. An actual stock price may not reach the target price due to the performance of the company and risk factors such as a market and an economic environment related to the company.

The target prices and ratings are those as of issue dates of reports of the companies. Therefore, the target prices and ratings are not necessarily those of issue date of this report. Please see the latest reports.

No target price or rating is presented for stocks not included in the KCR's continuous follow coverage.

Note that a reference target price in a report is different from a target price that an analyst expects.

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Disclosure on Conflict of Interes

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